

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, April 22, 2016 at the hour of 10:00 A.M., at 1900 W. Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

## **I. Attendance/Call to Order**

Acting Chairman Estrada called the meeting to order.

Present: Acting Chairman Ric Estrada and Directors Hon. Jerry Butler and Dorene P. Wiese (3)  
Steven Scheer (non-Director Member) and Directors Ada Mary Gugenheim, Emilie N. Junge and Carmen Velasquez

Present

Telephonically: Director Mary B. Richardson-Lowry (1)

Absent: None (0)

Director Wiese, seconded by Director Butler, moved to allow Director Richardson-Lowry to participate as a voting member for the meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Additional attendees and/or presenters were:

Elaine Lockwood Bean – Cook County Bureau of Asset Management

Tim Brangle – Chicago Consultant Studio (CCS)

Jessica Caffrey – Cook County Bureau of Asset Management

Douglas Elwell – Deputy CEO of Finance and Strategy

Terry Mason, MD – Cook County Department of Public Health

Jeff McCutchan – Interim General Counsel

Ryan McGuire – Clayco, Incorporated

Deborah Santana – Secretary to the Board

Richard H. Sewell - Associate Dean, Community and Public Health Practice at UIC School of Public Health

Steven Seweryn, EdD, MPH – Cook County

Department of Public Health

John Jay Shannon, MD – Chief Executive Officer

## **II. Recommendations, Discussion / Information Item**

### **A. Strategic planning discussion (Attachment #1)**

Topic: Community Health Planning Initiatives, presented by Dr. Terry Mason

Dr. John Jay Shannon, Chief Executive Officer, stated that Dr. Terry Mason, Chief Operating Officer of the Cook County Department of Public Health (CCDPH), will be reviewing a strategic planning presentation on Community Health Planning Initiatives. Additionally, he introduced Richard Sewell, Associate Dean of Community and Public Health Practice at UIC School of Public Health, who will be facilitating the strategic planning discussions in these meetings through to the adoption of a full strategic plan in the summer.

Dr. Shannon noted that specially called meetings of the Board for strategic planning discussion purposes are scheduled to be held on Thursday, May 5, 2016 and Monday, May 23, 2016. He added that, because a lot of the concepts and information being presented is deep, rich and complex, if, following further reflection after the meeting, there are pieces of information that Directors feel should nuance some of the direction being seen from leadership in some of the recommendations coming out, the Director can email those comments to Mr. Sewell, with a copy to the Board Secretary. Mr. Sewell will be assisting staff in compiling all of this discussion into what will be the final strategic plan document that is hoped to be presented for approval in June. If Directors do send email comments to Mr. Sewell and the Board Secretary, Dr. Shannon requested that they not copy the other Directors on the emailed comments, as that communication could be interpreted as a conversation being held outside of a public meeting.

## **II. Recommendations, Discussion / Information Item**

### **A. Strategic planning discussion (continued)**

Dr. Mason provided an overview of the presentation, which included information on the following subjects:

- Brief History of Local Community Health Planning;
- Other Community Health Planning Initiatives;
- Prior Plans: Common Problems, Common Priorities;
- Expertise and Opportunities for Alignment;
- Current Community Health Planning Activities;
- Opportunities for Alignment with Current/New Local and State Community Health Planning Efforts;
- Impact Model for Action Planning;
- CCHHS Strategic Objectives: Opportunities; and
- Recommendations for Alignment and Partnership.

Additional information was provided by Steven Seweryn, EdD, MPH, Director of Community Epidemiology and Health Planning Unit and Interim Director of the Prevention Services Unit at CCDPH.

Director Velasquez commented that collaborations are paramount. There is a whole system of entities with which CCHHS could partner, such as federally-qualified health centers and city and community colleges, including Malcolm X College, which focuses on health careers. She would like to see a greater sense of creativity in determining how to maximize efficiencies - not only for CCHHS but also for those institutions.

With regard to the Health Impact Pyramid on slide 17, Dr. Shannon stated that CCDPH is integrated into CCHHS; at the same time, the Cook County Commissioners have to have a role as the Health Board for a certain level of issues. In looking at those base layers of socioeconomic factors on the Pyramid, he inquired whether those issues are specifically in the purview of the CCHHS Board, and if not, what does Dr. Mason recommend to the CCHHS Board how they should consider those factors when thinking about strategic planning. Dr. Mason responded that, in looking at clinical interventions and long-lasting interventions, those are areas where CCHHS has direct opportunities. When he thinks about the other four (4) areas indicated on the Pyramid, CCHHS has opportunities to be involved in each of those areas.

Acting Chairman Estrada inquired regarding the role and responsibilities of CCDPH to communicate to the Cook County Board the importance of the socioeconomic factors such as housing and job efforts. Dr. Mason responded that, although CCDPH reports operationally to the CCHHS Board, it also has the obligation to the Cook County Commissioners to advise them on that very topic. The Cook County Commissioners represent the governance of that aspect, and that gives CCDPH a voice at that level with the rest of Cook County government in discussing how Cook County leverages its resources – this is in addition to CCHHS, in those areas where CCHHS does not have direct input.

Acting Chairman Estrada inquired regarding the common priorities of certified local health departments referenced in the presentation; he asked whether CCDPH is working with the other public health departments to develop common strategies and tactics for those priorities. Dr. Mason responded that, while those entities may agree on the priorities, the difference becomes tactical in terms of the implementation point of view. For example, Chicago has one (1) mayor, one (1) police chief, one (1) school chief, etc. Cook County has 130 municipalities and 93 different school boards. CCDPH works with all of these municipalities as best as it can,

## **II. Recommendations, Discussion / Information Item**

### **A. Strategic planning discussion (continued)**

but those municipalities each vary in their own economic stability and their ability to do this. Mr. Seweryn stated that health departments have aligned around these priorities in terms of specific projects; they are working together much more now than in the past, and things are coming together. He referenced the Health Impact Collaborative of Cook County, as described in the presentation; this is a potential opportunity to bring some of that together and develop some county-wide priorities and strategies that align. Acting Chairman Estrada proposed that CCHHS be the dominant partner in that collaborative, and that even more leadership in this area is exercised.

Director Wiese stated that, in looking at the relationship between health and socioeconomic factors, the “canary in the mine” are American Indians. From many aspects, they have the poorest health in the country. 80% of all American Indian people live in cities like Chicago, and are classified as Urban American Indians. The amount of funding that Urban American Indians receive from the American Indian Health Services is only 1% of the total funding for American Indians. There is only one (1) clinic with one (1) full-time doctor in the entire State of Illinois for 100,000 people who are eligible for American Indian Health Services. Additionally, all of the socioeconomic factors discussed today are also prevalent for Urban American Indians, because it has become federal policy to turn over the care, not only for health, but also for housing and other services, to the counties and states in which American Indians live; therefore, the federal government has really stopped funding housing, education, and economic development initiatives for American Indians who live off of reservations. There is a very small number of American Indians who live on the reservations, but the government is still sending nearly all of the money there. She requested that, when the administration is in discussions at the federal level, that they ask questions as to why this is, and begin that dialogue so it can be addressed.

Acting Chairman Estrada clarified the request from Director Wiese. He stated that Director Wiese would like to have CCHHS’ legislative team begin to educate its Senators and members of Congress on the subject, to start making the argument that a greater percentage, whatever that percentage may be, of resources should follow the American Indian population into the urban setting. Director Wiese stated that, overall, the money has to follow the patient, and that is not currently happening – this is a reality and nothing is going to improve for that whole population until that is acknowledged and addressed.

## **III. Public Speakers**

Acting Chairman Estrada asked the Secretary to call upon the registered public speakers.

The Secretary called upon the following registered public speaker:

1. George Blakemore      Concerned Citizen

## **IV. Action Items**

### **A. Minutes of the Finance Committee Meeting, March 18, 2016**

Director Wiese, seconded by Director Butler, moved to accept the minutes of the Finance Committee Meeting of March 18, 2016. THE MOTION CARRIED UNANIMOUSLY.

#### **IV. Action Items (continued)**

##### **B. Contracts and Procurement Items (Attachment #2)**

Douglas Elwell, Deputy Chief Executive Officer of Finance and Strategy, provided an overview of the requests presented for the Committee's consideration. It was noted that request numbers 9 and 16 are being withdrawn from consideration.

During the discussion of request number 5, which was a request to amend, extend and increase the contract with Clayco, Incorporated, for development team services relating to the Central Campus Redevelopment, the following individuals provided additional information and reviewed a slide presentation on the subject: Jessica Caffrey, Director of the Department of Real Estate Management of the Cook County Bureau of Asset Management; Elaine Lockwood Bean, Chief of the Cook County Bureau of Asset Management; Tim Brangle, Senior Associate, Chicago Consultant Studio (CCS); and Ryan McGuire, representing Clayco, Incorporated.

Director Junge emphasized that CCHHS serves a very unique population that is different than that of most big private hospitals. She urge the presenters to ensure that attention is paid to where these patients come from in terms of the Blue Line and other public transportation. Mr. Brangle responded that a traffic and transit study was recently completed; he would be happy to share that information. Dr. Shannon provided additional information on the subject. The development of the Central Campus includes limitations in space and what can be developed in sequence and time. The bifurcation of what has been traditionally been considered as the Campus into the core medical portion to the west and the Market Rate Development, which is the part with the old Cook County Hospital, the current parking lot, the Wood Street Lot, and Pasteur Park, is based on some realities that the County has about available funds and potential for development of that area.

Dr. Shannon informed the Committee that, when discussing the decommission of Fantus Clinic, Hektoen Building and the Administration Building and occupation of the new building, this means a reduction of more than 50% in the overall square footage from the old buildings to the new building. Some of that loss can be tolerated simply because the new building's space will be much more efficient, for both clinical and administrative office space. However, this means that the administration will not be able to office everyone in the new building who are moving out of the other buildings. Sometime between now and 2018, the administration will return to the Board with a recommendation to either rent or lease space for some staff.

With regard to a question from Director Velasquez regarding controlling cost overruns, Ms. Caffrey stated that they are pretty confident about the budget set; she noted that both a design contingency and a contingency from the County are included. Ms. Lockwood Bean stated that this project is being done a little differently from the traditional design/bid/build process. For this project, the County contracted with a design builder. The benefit of that is that the builder is at the table during the design process, so they are a part of the team; and any issues they might have are being resolved in the beginning. In addition to that, the County has hired an independent cost estimator, so every time a budget is received at all of the milestones, the independent cost estimator reviews each and every detailed cost.

Acting Chairman Estrada inquired regarding efforts that will be made to ensure that the people around this community have access to jobs related to this project. Ms. Caffrey stated that the developer has committed to the full minority and women-owned business enterprise goals component. As it relates to job creation, a local impact area has been created that encompasses a three (3) mile radius of the Campus; those residents living within that radius will have the first right to get jobs related to the project.

#### **IV. Action Items**

##### **B. Contracts and Procurement Items (continued)**

Acting Chairman Estrada inquired regarding whether job training initiatives can be established, such as potential partnerships with Malcolm X College to help train people who would then be eligible for those jobs. Mr. McGuire responded that there will be a number of opportunities to work directly with institutions like Malcolm X College. They are also looking out into the local communities to identify high schools to partner with to create potential internship opportunities.

Director Wiese, seconded by Director Butler, moved the approval of request numbers 1 through 22, with the exception of request numbers 9 and 16, which are being withdrawn; the recommendation for approval is subject to completion of review by Contract Compliance, where appropriate. THE MOTION CARRIED UNANIMOUSLY.

##### **C. Any items listed under Section IV**

#### **V. Report from the Deputy Chief Executive Officer of Finance and Strategy (Attachment #3)**

##### **A. Metrics**

##### **B. Financial Statements through March 2016**

##### **C. CountyCare Update**

##### **D. Report of emergency purchases**

Mr. Elwell reviewed the presentation that included information on Metrics and Financial Statements through March 2016. The Committee discussed the information.

Mr. Elwell stated that the personnel/overtime cost continues to run high; expenses have exceeded the budget by \$20 million. The administration is working with the County to take \$42 million out of CCHHS' non-personnel budget to bring this account into compliance. He noted that, although the revenue figures look good, inside of that, there is a stressor that CCHHS is not capturing the CountyCare revenue that was anticipated; year to date, CCHHS is approximately \$40 million behind in capturing that revenue. Mr. Elwell stated that, on the positive side, CCHHS captured additional Medicare patients, and captured additional patients from other Medicaid managed care programs.

#### **VI. Adjourn**

As the agenda was exhausted, Acting Chairman Estrada declared the meeting ADJOURNED.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX  
Ric Estrada, Acting Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
April 22, 2016

ATTACHMENT #1

# COOK COUNTY HEALTH & HOSPITALS SYSTEM



## Informing the CCHHS Strategic Plan: Community Health Planning Initiatives

April 22, 2016

Terry Mason, M.D, FACS

Chief Operating Officer

Cook County Department of Public Health



COOK COUNTY HEALTH  
& HOSPITALS SYSTEM

CCHHS



# Community Health Assessment and Community Health Improvement Planning: Presentation Overview/Goals

- Provide a brief history of community health assessment and planning activities
- Review of current planning efforts Cook County and Illinois with a focus on common priorities
- Identify opportunities for alignment with existing health planning efforts





# Brief History of Local Community Health Planning



# Long history of planning in public health...

- **Illinois was one of the first states to require community health assessment and planning of all certified Local Public Health Departments (LHDS)**
  - 1994 – Illinois Project for Local Assessment of Needs IPLAN – codified into LHD certification requirements
  - Community Health Needs Assessment (CHA) and Community Health Improvement Plan (CHIP)
  - Cycle is every 5 years
  - 2016 – most LHDs including the 6 LHDs in Cook County are in 5<sup>th</sup> round of IPLAN
- **2012: Public Health Accreditation Board – voluntary national accreditation**
  - CHA and CHIP required as pre-requisite for PHAB Accreditation
  - Both CCDPH and CDPH are PHAB Accredited Health Departments
- **CCDPH's IPLAN process (WePLAN); to be completed by mid-2016.**
- **CDPH's process is Healthy Chicago 2.0; plan released earlier this month**

# Other Community Health Planning Initiatives

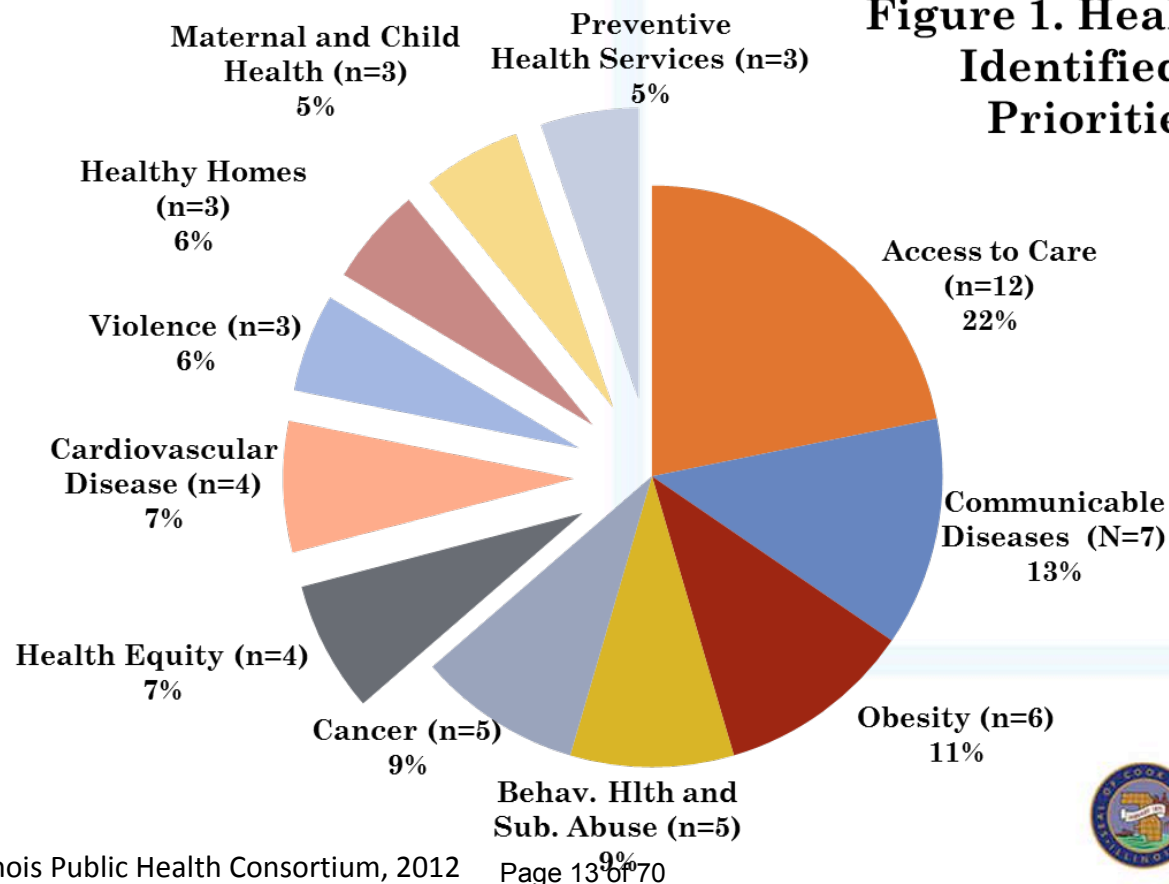
- **State Health Improvement Plan (SHIP)**
  - Required by Public Act
  - 2007, 2010, 2015
  - Current year : Healthy Illinois 2021 – plan released earlier this month
- **Hospital Community Health Needs Assessment (CHNA)**
  - Mandated of not-for-profit (NFP) hospitals by IRS
  - ACA implementation
  - Cycle is every 3 years
    - 1<sup>st</sup> cycle 2012/13 – most hospitals conducted independently
    - Few involved public health in process
    - 2016 - most local NFP hospitals entering second cycle



# Prior Plans: Common Problems, Common Priorities

- 2012 review of local health department IPLAN Priorities among Northern Illinois Public Health Consortium (NIPHC) member departments
- 64% of priorities selected were in 5 health problem areas

**Figure 1. Health Priorities Identified by LHD**  
**Priorities: N=55**



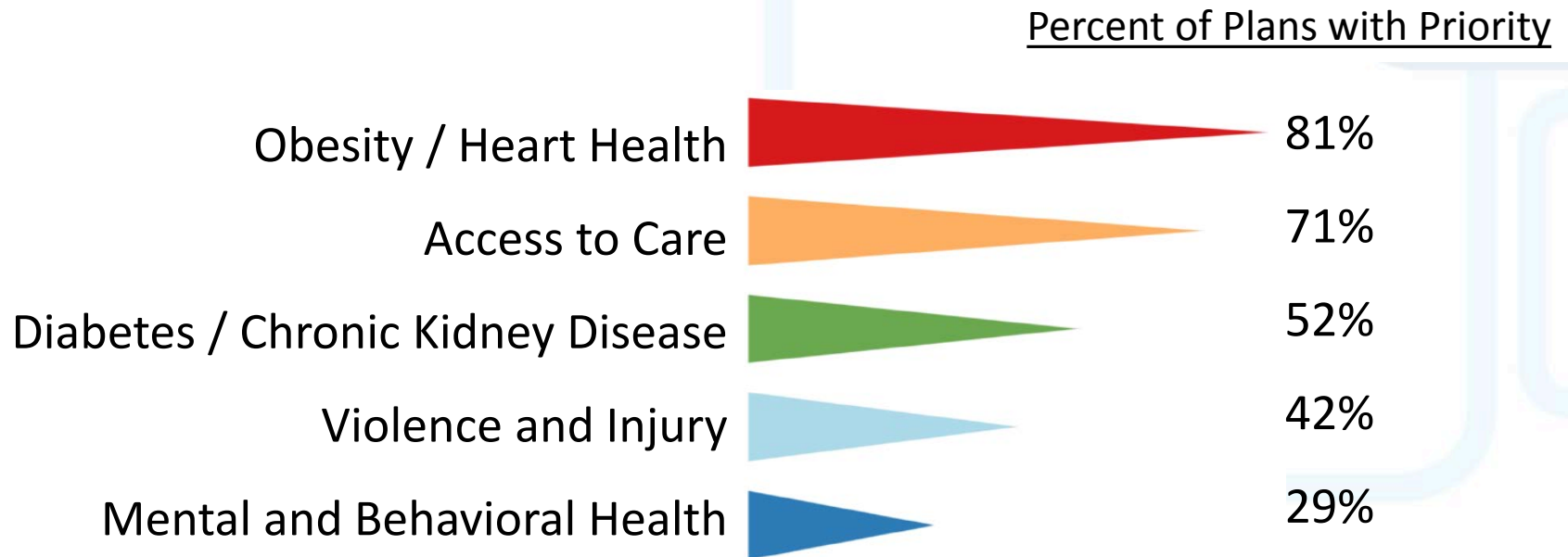
## NIPHC

Chicago  
Cook  
Du Page  
Evanston  
Grundy  
Kane  
Kendall  
Lake  
Skokie  
McHenry  
Will  
Winnebago



# Prior Plans: Common Problems, Common Priorities

- Review of Chicago and Suburban Cook hospital CHNAs from Round 1: 2012-2013 (n=31)
- Top priorities – similar results:



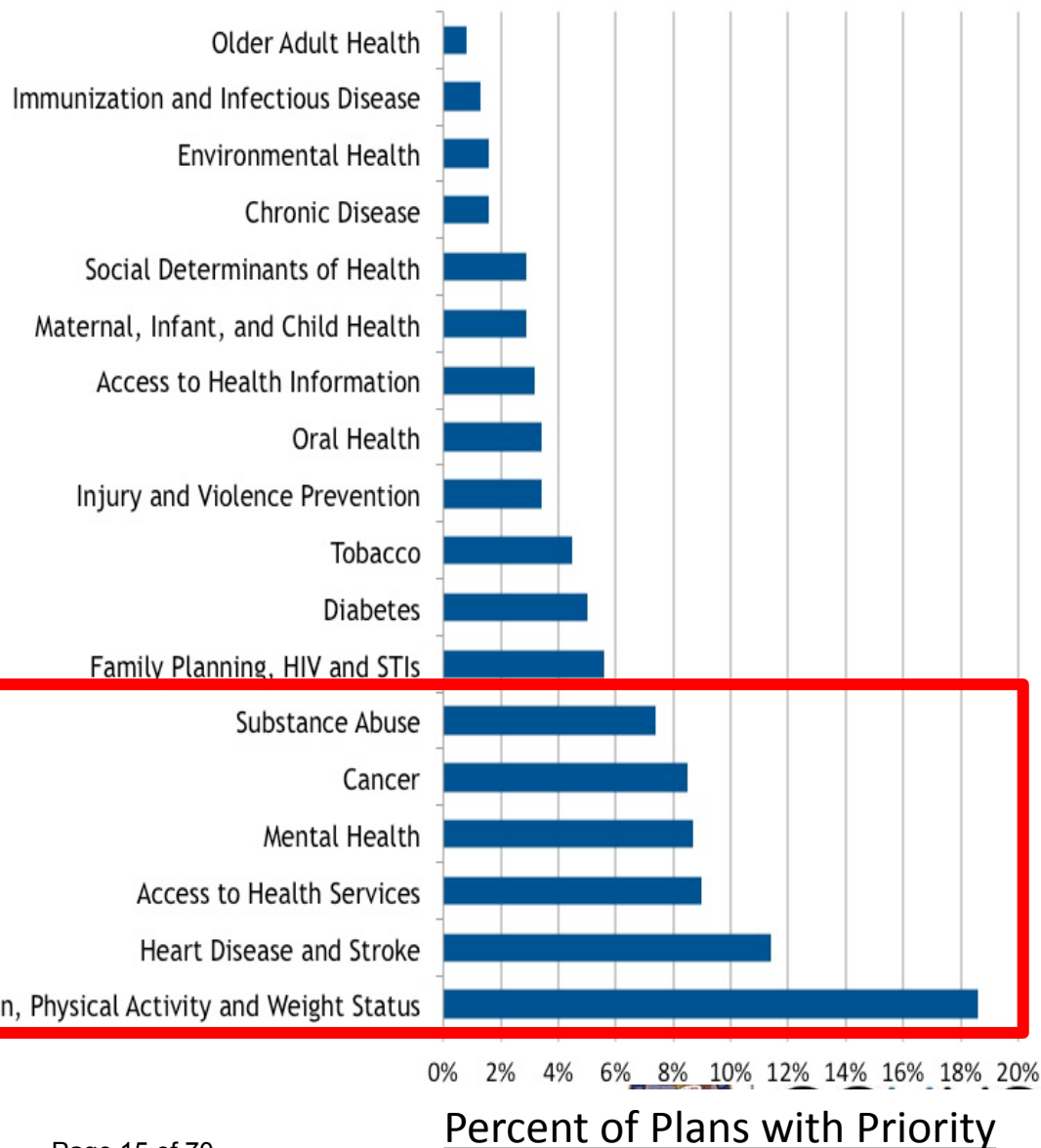
# Prior Plans: Common Problems, Common Priorities

## 2015 State health assessment

### process:

Conducted a review of priorities in existing plans statewide

- IPLANs
- CHNAs
- Critical Care Hospitals
- State Agency Reports
- IDPH
- Secondary Data



# Expertise and Opportunities for Alignment

- Throughout Cook County and Illinois there have been and continue to be tremendous efforts in community assessment and health planning
- Good news – Lots of planning efforts provide a strong framework for what needs to be done to improve health
- Recurring theme of ‘Common Problems; Common Priorities’
- Result: Increased emphasis and effort on the need for collaboration and partnerships to improve implementation and achieve broader impact







# Current Community Health Planning Activities





## Healthy Illinois 2021 Healthy Priority Action Team Goals

Behavioral Health	Chronic Disease	Maternal and Child Health
<ol style="list-style-type: none"> <li>1. Improve the collection, utilization and sharing of behavioral health-related data in Illinois</li> <li>2. Build upon and improve local system integration</li> <li>3. Reduce deaths due to behavioral health crises</li> <li>4. Improve the opportunity for people to be treated in the community rather than in institutions</li> <li>5. Increase behavioral health literacy and decrease stigma</li> <li>6. Improve response to community violence</li> </ol>	<ol style="list-style-type: none"> <li>1. Increase Opportunities for Healthy Eating</li> <li>2. Increase Opportunities for Active Living</li> <li>3. Increase Opportunities for Tobacco-Free Living</li> <li>4. Increase Opportunities for Community-Clinical Linkages</li> </ol>	<ol style="list-style-type: none"> <li>1. Assure accessibility, availability and quality of preventive and primary care for all women, adolescents, and children, including children with special healthcare needs with a focus on integration of services through patient-centered medical homes.</li> <li>2. Support healthy pregnancies and improve birth and infant outcomes.</li> <li>3. Assure that equity is the foundation of all MCH decision-making; eliminate disparities in MCH outcomes.</li> <li>4. Strengthen the MCH data systems, infrastructure and capacity</li> </ol>

Source: IDPH, 2016



# Cook County Certified Local Health Departments

## 2015/2016 Plans: **Common Priorities**

### Chicago DPH (Healthy Chicago 2.0)

- Access to health care and human services
- Child and adolescent health
- Chronic disease prevention and control
- Community development
- Data & Research
- Education equity
- Infectious Disease
- Mental health and substance abuse
- Partnerships and community engagement
- Violence and injury prevention

### Evanston DPH (E-Plan)

- Mental Health
- Violence
- Obesity

### Skokie DPH

- Creating a healthy environment
- Improving access to healthcare
- Preventing obesity
- Preventing tobacco use

### Cook County DPH (WePlan2020)

- Chronic Disease
- Mental Health
- Social/Structural Determinants including
  - Economic Development / Living Wage;
  - Addressing Institutionalized Racism

### Stickney DPH

- Overweight and Obesity
- Physical Activity
- Untreated hypertension

### Oak Park DPH

- Access to Adequate Health & Dental Care
- Chronic Disease
- Mental Health for All Ages
- Obesity
- Teen Alcohol and Drug Use



# Health Impact Collaborative of Cook County (HICCC)

## 2015/2016 County-wide CHNA Process

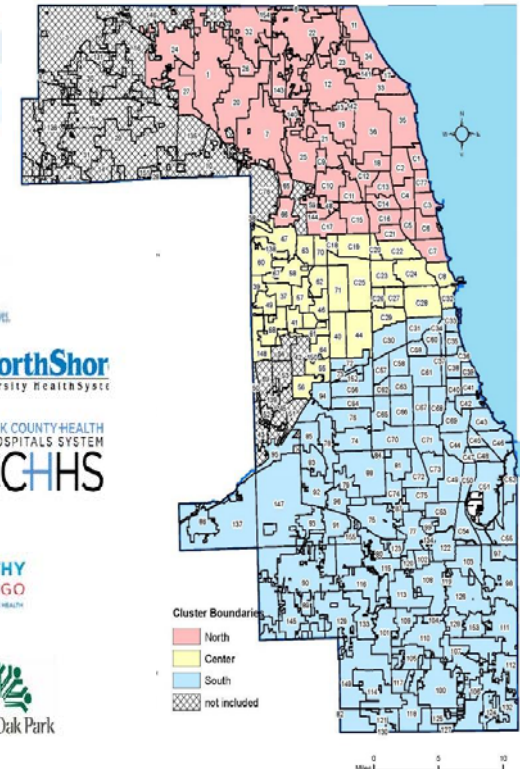
- Collaborative CHNA for Round 2
- Region-wide process
- Three subregions
  - North - Central - South

## Lead Partners

- Illinois Public Health Institute
- 6 local health departments
  - Cook County Dept of Public Hlth
  - Chicago Dept of Public Hlth
  - Stickney Public Health District
  - Evanston Health Dept
  - Oak Park Health Dept
  - Skokie Health Department
- Presence Health
- Advocate HealthCare
- Rush University Medical Center
- Loyola University Medical Center
- Illinois Hospital Association

## Participants

- 26 non-profit hospitals
- > 90 stakeholder agencies



## • 2016 Priorities

- Access to Care and Community Services
- Chronic Disease (CVD, Diabetes, Obesity)
- Behavioral and Mental Health
- Social Determinants of Health: economic development and institutional racism

# Common Problems, Common Priorities

- Across new plans common themes emerge
  - Access to care and community services
  - Behavioral/mental health/substance abuse
  - Chronic disease: cardiovascular/diabetes/obesity
  - Structural and social determinants of health
    - Economic development/Systemic racism
- Focus on achieving health equity





# Opportunities for Alignment with Current/New Local and State Community Health Planning Efforts



# Examples of existing alignment with CHIP priorities and CCHHS activities

- **Access to Care – improve patient access to needed clinical care**
  - CCHHS is working to improve the Patient Experience and better facilitate access to needed care for patients
- **Chronic Disease – increasing opportunities for prevention**
  - Working to enroll those exiting Jail into health care
  - Food is Medicine Partnership with Food Depository – Food insecurity screening
- **Focus on Social Determinants of Health – to improve Health Equity**
  - Implementing an integrated care system that screens for needs outside of the clinical delivery setting – working to connecting patients to community resources
- **Behavioral/Mental Health**
  - CCHHS integration of behavioral health at ACHN Clinics
  - Addition of Community Triage Center on the South Side of Chicago

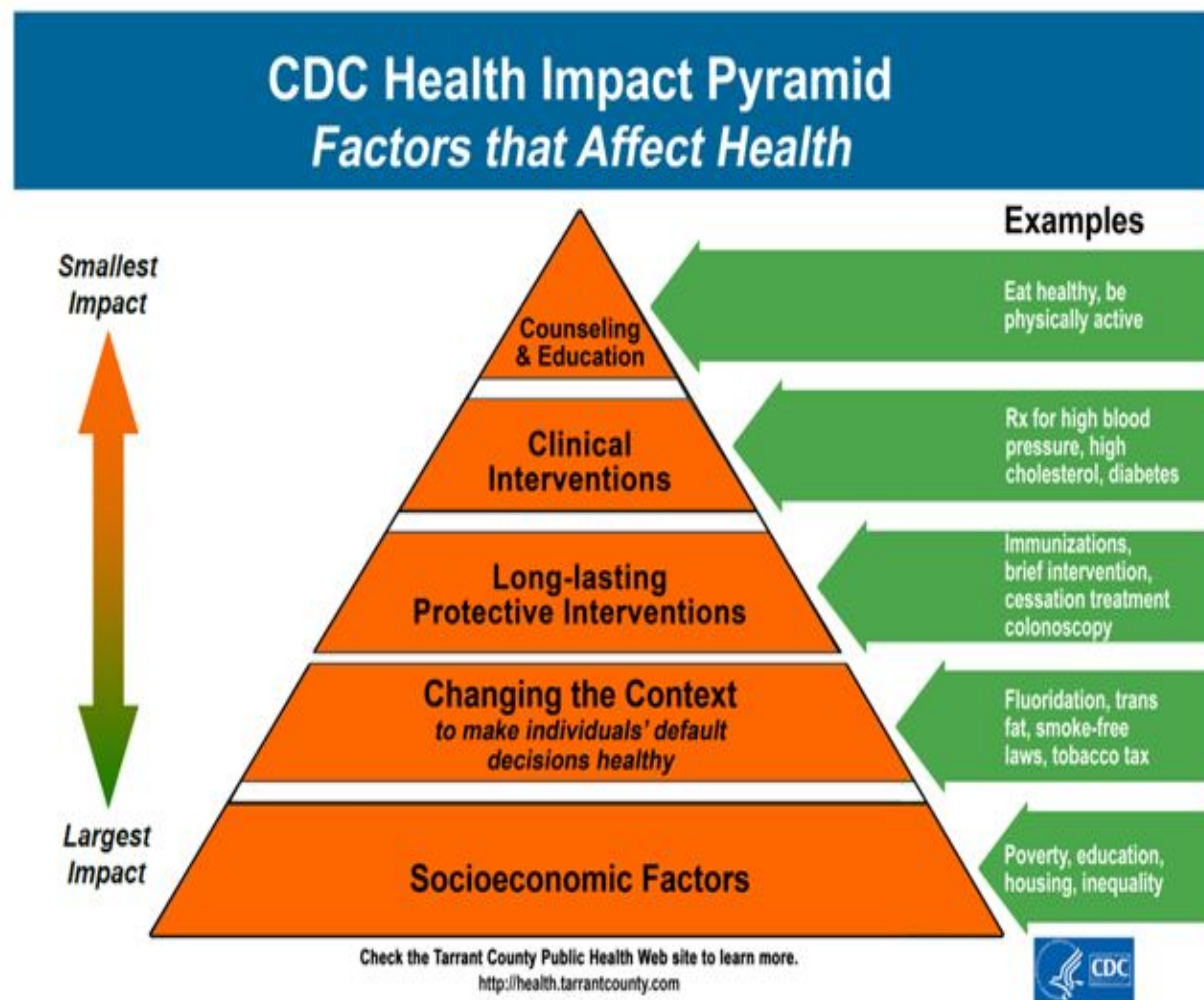




# Impact Model for Action Planning

Layer interventions on the *Health Impact Pyramid* to increase impact with an emphasis toward:

- Prevention
- Changing community context through policy/advocacy
- Focus on health equity addressing community structural determinants that impact health





# CCHHS Strategic Objectives: Opportunities

- **Improve Health Equity**
  - *Most CHIP plans include a focus on social determinants; need to focus beyond clinical setting/medical model*
- **Provide high quality, safe and reliable care**
  - *Access to care assumes care is high quality and comprehensive - addressing needs of whole person including preventive factors and community context factors*
- **Demonstrate value, adopt performance benchmarking**
  - *Plans have population and impact benchmarks; tying process and performance benchmarks to outcomes demonstrates value to those in the community; connect internal benchmarks to larger population measures*
- **Develop human capital**
  - *Building staff capacity to address complex health conditions of patients and to work more effectively in collaboration with partners and communities.*
- **Lead in Medical Education and Clinical Investigation relevant to vulnerable populations**
  - *Community plans seek to create an expanded understanding of what contributes to health and wellness including social stratification and community conditions -- essential concepts for clinical staff.*

# Recommendations for Alignment and Partnership

- Utilize the existing assessments and community health data analysis for strategic planning efforts
- Identify areas for strategic alignment and complementary interventions with existing CHIP priorities and plans
- Build on existing partnerships and efforts - limited new funds/state budget impasse make collaboration imperative
- Work collaboratively with CCDPH, CDPH and HICCC and community partners to identify opportunities for CCHHS to take on specific areas for implementation



# Questions?



Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
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ATTACHMENT #2

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
<b>Accept Grant Renewal</b>							
1	Illinois Department of Public Health	Service - Perinatal Hepatitis B Prevention Services	Grant renewal amount: \$35,000.00	n/a	n/a	CCDPH	3
<b>Increase Contract</b>							
2	LMR Nursing Services	Service - nursing agency services	\$2,208,281.00	RFP		System	4
<b>Extend and Increase Contracts</b>							
3	PST Services, Inc. d/b/a McKesson	Service - professional fee coding for Medicare B physician services	\$450,000.00	RFP	2	System	5
4	Denovo Ventures, LLC	Product and Service - Clairvia software installation and implementation	\$62,218.00	Sole Source	n/a	SHCC	6
<b>Amend, Extend and Increase Contract</b>							
5	Clayco, Incorporated	Service - Development Team	\$112,700,000.00	RFP	5	SHCC	7
<b>Execute Contracts</b>							
6	CDW-G	Product - various IT equipment	\$5,724,128.40	GPO		System	9
7	SavRX Chicago Inc.	Service - pharmacy call center services	\$3,378,700.00	RFP	2	System	10
8	UPS Mail Innovation	Service - delivery and postal services	\$2,901,000.00	RFP	2	SHCC	11
9	Carefusion	Product - ventilators	\$2,000,000.00	GPO		SHCC	12
10	Simplex Grinnell, LP	Service - fire suppression, extinguisher and alarm system testing	\$917,031.00	RFP	2	System	13
11	Wight Company	Product and Service - dish machine and kitchen epoxy flooring (equipment, implementation, full turn-key)	\$795,120.00	RFP	2	SHCC	14

Request #	Vendor/Entity	Service or Product	Fiscal impact not to exceed:	Method of acquisition	Total # of bidders/ RFP responses / GPO companies available	Affiliate / System	Begins on Page #
<b>Execute Contracts (continued)</b>							
12	Olympus America	Product - medical instrumentation, various scopes	\$792,048.18	GPO	3	SHCC	15
13	Carminati Consulting	Service - Human Resources case management system	\$627,638.00	RFP	5	System	16
14	GE Healthcare	Product - echocardiogram systems for cardiovascular ultrasounds	\$600,000.00	GPO		SHCC, OFHC	17
15	Bio-Rad Laboratories	Product - quality control materials for the laboratory	\$585,923.43	Sole Source	n/a	SHCC	18
16	Rush University Medical Center	Service - renal biopsies, professional consultations and special immunohistochemical staining	\$504,441.00	Sole Source	n/a	SHCC	19
17	Paul Borg Construction Company	Service - 1st Floor Central Registration Project	\$407,625.00	Comparable Government Procurement	n/a	SHCC	20
18	GE Healthcare	Service - MUSE/MARS System hardware and software maintenance	\$302,000.00	GPO	5	SHCC	21
19	Accurate Tank	Service - inspection, maintenance and repairs of fuel tanks	\$255,720.00	RFP	2	SHCC, OFHC	22
20	Carrier United Technologies Corporation	Service - preventative maintenance and repair services for cooling tower and chiller system for Provident Hospital	\$223,000.00	RFP	3	PHCC	23
21	N. Harris Corporation d/b/a System Innovators, Inc.	Product and Service - cashiering system upgrade	\$212,512.00	Comparable Government Procurement	n/a	SHCC	24
22	ASC Systems, LLC	Service - maintenance and support of time and attendance system	\$168,000.00	Sole Source	n/a	System	25

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Terry Mason, M.D., Chief Operating Officer, Cook County Department of Public Health	
<b>DATE:</b> 03/09/2016		<b>PRODUCT / SERVICE:</b> Service – Perinatal Hepatitis B Prevention Services	
<b>TYPE OF REQUEST:</b> Grant Contract Renewal		<b>VENDOR / SUPPLIER:</b> Illinois Department of Public Health, Springfield, Illinois	
<b>ACCOUNT:</b> *		<b>FISCAL IMPACT:</b>	
		<b>GRANT FUNDED AMOUNT:</b> \$35,000.00	
<b>CONTRACT PERIOD:</b> 01/01/2016 through 12/31/2016		<b>CONTRACT NUMBER:</b> 65180006D	
<b>COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP]</b> N/A			
<b>NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]</b> N/A			

### PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System approved the previous grant award of \$35,000 for Perinatal Hepatitis B Prevention Services on April 24, 2015.

### NEW PROPOSAL JUSTIFICATION:

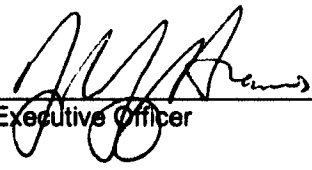
Under the Illinois Department of Public Health Perinatal Hepatitis B Prevention Grant, the Cook County Department of Public Health will collaborate with area health care providers to ensure a comprehensive approach to identifying pregnant women infected with hepatitis B (HBsAg+), and managing the preventive care of their at-risk infants and household contacts. This program is mandated.

\*The cost of early termination of this grant is \$ 0.00

### TERMS OF REQUEST:

This is a request to renew grant contract number 65180006D in an amount not to exceed \$35,000.00, as needed, for a period of twelve (12) months from 01/01/2016 thru 12/31/2016.

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Agnes Therady, Executive Director of Nursing <span style="float: right;"><i>AT</i></span>	
<b>DATE:</b> 09/04/2014	<b>PRODUCT / SERVICE:</b> Service – Nursing Agency Services		
<b>TYPE OF REQUEST:</b> Increase Contract	<b>VENDOR - SUPPLIER /</b> LMR Nursing Services		
<b>ACCOUNT:</b> 890-275	<b>FISCAL IMPACT NOT TO EXCEED:</b> \$2,208,281.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 10/01/2014 thru 09/30/2017		<b>CONTRACT NUMBER:</b> H14-25-077	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

The Department of Nursing requested contracts with agencies to supplement the staff at all facilities in order to provide quality care to our patients. An RFP was issued and the vendors were selected from the responders. The Cook County Health and Hospitals System (CCHHS) Board of Directors approved a contract for nursing agency services on 10/03/2014 in the amount of \$752,300.00 thirty-six month period from 10/01/2014 thru 09/30/2017

**NEW PROPOSAL JUSTIFICATION:**

The Department of Nursing contracts with agencies to supplement the staff at John H. Stroger, Jr. Hospital in order to provide quality care to our patients. This increase is needed to maintain support at the existing staffing levels.

**TERMS OF REQUEST:**

This is a request to increase contract number H14-25-077 in an amount not to exceed \$2,208,281.00, as needed, for the remainder of the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CFO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Request #**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Angela M. Espinosa, Director HIM Services		<b>EXECUTIVE SPONSOR:</b> Ekerete Akpan, Chief Financial Officer <i>gk</i>	
<b>DATE:</b> 04/11/2016	<b>PRODUCT / SERVICE:</b> Service - Professional Fee Coding for Medicare B Physician Services		
<b>TYPE OF REQUEST:</b> Extend & Increase Contract	<b>VENDOR / SUPPLIER:</b> PST Services, Inc., d/b/a McKesson, Alpharetta, GA		
<b>ACCOUNT:</b> 890-260		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$450,000.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>ORIGINAL CONTRACT PERIOD</b> 08/01/2015 thru 03/31/2016		<b>REVISED CONTRACT PERIOD:</b> 04/01/2016 thru 05/31/2016	<b>CONTRACT NUMBER:</b> H15-25-100
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

Contract number H15-25-100 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 07/31/2015 in the amount of \$541,815.00 for a six (6) month period from 08/01/2015 thru 01/31/2016. An additional amendment extended the term of the contract through 03/31/2016. This contract was for the provision of utilizing professional fee coders and quality managers to oversee and bill for Medicare B physician services for the CCHHS.

**NEW PROPOSAL JUSTIFICATION:**

The current vendors' services are retained to close out coding efforts as the services transition in house.

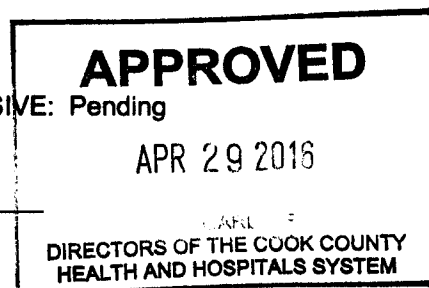
**TERMS OF REQUEST:**

This is a request to extend and increase contract number H15-25-100 in an amount not to exceed \$450,000.00, as needed, for a period of two (2) months from 04/01/2016 thru 05/31/2016.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance and Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**3**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Agnes Therady, Executive Director of Nursing	
<b>DATE:</b> 03/21/2016		<b>PRODUCT / SERVICE:</b> Product & Service – Clairvia Software Installation and Implementation	
<b>TYPE OF REQUEST:</b> Extend and Increase Contract		<b>VENDOR / SUPPLIER:</b> Denovo Ventures, LLC, Niwot, CO	
<b>ACCOUNT:</b> 897-441		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$62,218.00	
<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A		<b>CONTRACT PERIOD:</b> 05/11/2016 thru 12/31/2016	
<b>CONTRACT NUMBER:</b> H15-25-0044		<b>COMPETITIVE SELECTION METHODOLOGY:</b>	
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source			

**PRIOR CONTRACT HISTORY:**

Contract number H15-25-0044 was approved by the Cook County Health and Hospitals System (CCHHS) Department of Supply Chain Management on 05/15/2015 in the amount of \$148,960.00 for a period of three (3) months from 05/11/2015 thru 08/11/2015. This contract was for the design, development, testing and delivery of enhancements to the JD Edwards Enterprise 9.1 software. An amendment was approved to extend the contract term through 12/31/2016.

**NEW PROPOSAL JUSTIFICATION:**

This request will provide professional and consulting services in implementing an external nurse's scheduler system, Clairvia. This system requires several employee information interfaces to be developed. The interfaces are to export data from E1 and run on a schedule and pushed, via FTP, to a site defined by the client.

The rationale for this request is:

- CCHHS will be moving to a new Time and Attendance system (CT Time/Empcenter) scheduled for June to August 2016 and Clairvia, Nurses Scheduler, will work in conjunction with CT Time.
- The interface, E1 Employee data extract, requirements are necessary in facilitating the valid employees that will be using Clairvia to manage their time.
- E1 is the system of record for employee information and the interfaces will export required data to the Clairvia system.
- These interfaces will be set up to automatically run on a scheduled basis and will be sent via FTP to a secure server location as defined by CCHHS.

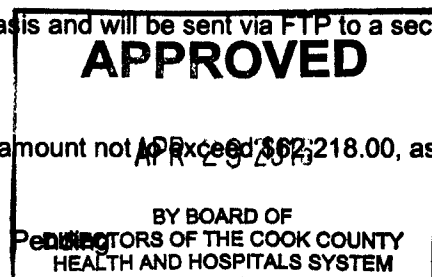
**TERMS OF REQUEST:**

This is a request to extend and increase contract number H15-25-0044 in an amount not to exceed \$62,218.00, as needed, for the remainder of the contract term.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE:

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
**4**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy <i>DEL</i>	
<b>DATE:</b> 10/16/2015		<b>PRODUCT / SERVICE:</b> Service – Development Team	
<b>TYPE OF REQUEST:</b> Amend, Extend and Increase Contract		<b>VENDOR / SUPPLIER:</b> Clayco, Incorporated, Chicago, IL	
<b>ACCOUNT:</b> Account 1619 Department of Capital Planning		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$112,700,000.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>ORIGINAL CONTRACT PERIOD:</b> 11/18/2015 thru 06/30/2016 (Phase One)		<b>EXTENDED CONTRACT PERIOD:</b> 07/01/2016 thru 09/30/2018	<b>CONTRACT NUMBER:</b> H15-25-126
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (5)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

Contract number H15-25-126 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 10/30/2015 in the amount of \$946,410.00 for a period of eight (8) months from 11/18/2015 thru 06/30/2016. Through a development agreement with Clayco as a developer the team did undertake Phase One programming, feasibility and schematic design services at the Cook County Health and Hospitals System (CCHHS) Central Campus. Developer shall continue subject to the terms of the development agreement through implementation of Phase Two as a developer for the design and construction services of the CCHHS Central Campus Core Medical Redevelopment.

Scope of the complete development includes a new ambulatory care clinic with administrative/clinical offices to replace functions in Fantus Clinic, CCHHS administration building and conference space and some administrative space in the Hektoen building. The supporting development projects that will be assessed in Phase One include demolition of the Fantus Clinic, recommendations for moth balling the CCHHS Administration Building (Polk), site work, parking study, surface parking and vehicular/roadway access and circulation enhancements strategy. This item will be presented and referred to committee of the Cook County Board of Commissioners on October 28th.

### NEW PROPOSAL JUSTIFICATION:

The County and CCHHS have determined that Clayco, Inc. (Developer) has completed Phase 1 of the Agreement, which included programming, feasibility and schematic design services to meet CCHHS administrative and clinical needs. A new 9-story, 282,000 square foot ambulatory and administrative office building is proposed for the corner of West Polk Street and South Damen Avenue. This building will allow CCHHS to decommission nearly 680,000 square feet of real estate (including the Fantus Clinic, Polk Administration Building, and Hektoen Auditorium and Office). This new building will allow CCHHS to compete in current and future healthcare markets, improve outpatient services, reduce operating costs, avoid costly capital renewals for obsolete buildings, and increase clinical and administrative efficiency.

The Agreement provides that upon completion of Phase 1 the County and CCHHS may engage the Developer for Phase 2 Services which will include the elaboration of the schematic design into design development, construction documents and construction. The Construction Contract with the County and CCHHS will be added as an amendment and modification to the Agreement.

The County and CCHHS seek authority to enter into a Construction Contract with the Developer which will be added as an amendment and modification to the Agreement. The Clayco contract budget shall not exceed \$112,700,000 which includes: 1) \$108,500,000 to design and construct the new buildings and related site work; and 2) \$4,200,000 as the owner's contingency. The Agreement will be extended to September, 2018 to allow for Phase 2 Services to be completed.

**Request #**

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<b>DATE:</b> 10/16/2015		<b>PRODUCT / SERVICE:</b> Service – Development Team	
<b>TYPE OF REQUEST:</b> Amend, Extend and Increase Contract		<b>VENDOR / SUPPLIER:</b> Clayco, Incorporated, Chicago, IL	
<b>ACCOUNT:</b> Account 1619 Department of Capital Planning	<b>FISCAL IMPACT NOT TO EXCEED:</b> \$112,700,000.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>ORIGINAL CONTRACT PERIOD:</b> 11/18/2015 thru 06/30/2016 (Phase One)		<b>EXTENDED CONTRACT PERIOD:</b> 07/01/2016 thru 09/30/2018	<b>CONTRACT NUMBER:</b> H15-25-126

**TERMS OF REQUEST:**

This is a request to amend, extend and increase contract number H15-25-126 in an amount not to exceed \$112,700,000.00 as needed, for a period of twenty-seven (27) months from 07/01/2016 thru 09/30/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO:

John Jay Shannon, M.D., Chief Executive Officer



# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b>		<b>EXECUTIVE SPONSOR:</b> Donna R. Hart, Chief Information Officer <i>DRH</i>	
<b>DATE:</b> 04/06/2016		<b>PRODUCT / SERVICE:</b> Product - Various IT Equipment	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> CDW-G, Vernon Hills, Illinois	
<b>ACCOUNT</b> 717-890-540	<b>FISCAL IMPACT NOT TO EXCEED:</b> \$5,724,128.40	<b>GRANT FUNDED AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> One Time Capital Purchase		<b>CONTRACT NUMBER:</b> H16-76-079	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

No prior contract history.

### NEW PROPOSAL JUSTIFICATION:

This is a request to acquire HIS desktop, network and server equipment. This equipment will allow HIS to continue its efforts to refresh outdated equipment, as well as meet the growing equipment needs due to an influx in new hires and CCHHS projects. As the number of new projects and newly hired personnel have grown, providing all necessary equipment for these efforts has drained HIS's current inventory causing the purchase of new equipment to be necessary. The equipment will be leased through the Banc of America Lease Agreement.

### TERMS OF REQUEST:

This is a request to execute contract number H16-76-079 in an amount not to exceed \$5,724,128.40, as needed, for a one-time Capital purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO : *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO : *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> CaTanya Norwood, Pharm. D., Director Pharmacy Administration	<b>EXECUTIVE SPONSOR:</b> <i>RS</i> Karen S. Duncan, M.D., Chief Operating Officer, Hospital Based Services
<b>DATE:</b> 04/06/2016	<b>PRODUCT / SERVICE:</b> Service – Pharmacy Call Center Services
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> SavRX Chicago Inc., Chicago Illinois
<b>ACCOUNT:</b> 890-260 <b>FISCAL IMPACT NOT TO EXCEED:</b> \$3,378,700.00	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 04/01/2016 thru 03/31/2019	<b>CONTRACT NUMBER:</b> H16-25-074
<input checked="" type="checkbox"/> <b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)	
<input type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>	

### PRIOR CONTRACT HISTORY:

Contract number H11-25-109 was approved by the Cook County Health and Hospitals System (CCHHS) Board of Directors on 10/27/2011 in the amount of \$6,000,000.00 for a period from 12/01/2011 thru 11/30/2014 for Pharmacy Call Center Services at Oak Forest Health Center. Amendments extended the contract through 03/31/2016 in the amount of \$528,700.00.

### NEW PROPOSAL JUSTIFICATION:

This contract will provide prescription call center services to CCHHS patients. A RFP was posted to select a vendor to provide these services. SavRx was chosen based on their responsiveness to the scope of work, expertise in the field, and cost. They will provide the complete call center service for mail order prescriptions.

### TERMS OF REQUEST:

This request is to execute contract number H16-25-074 in an amount not to exceed \$3,378,700.00, as needed, for a period of thirty-six (36) months 04/01/2016 thru 03/31/2019.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

CCHHS CFO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

Request #

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> CaTanya Norwood, Pharm D., Director of Pharmacy		<b>EXECUTIVE SPONSOR:</b>  Karen S. Duncan, M.D. Chief Operating Officer, Hospital Based Services
<b>DATE:</b> 04/06/2016	<b>PRODUCT / SERVICE:</b> Service – Delivery and Postal Services	
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> UPS Mail Innovation, Alpharetta GA	
<b>ACCOUNT:</b> 897-260	<b>FISCAL IMPACT NOT TO EXCEED:</b> \$2,901,000.00	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 04/30/2018		<b>CONTRACT NUMBER:</b> H16-25-072
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)	
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>	

### PRIOR CONTRACT HISTORY:

Contract number H11-25-110 for the delivery of mail order prescriptions was approved by the Cook County Health and Hospitals System (CCHHS) Board of Directors on 10/27/2011 in the amount of \$1,800,000.00 for the period from 01/01/2012 thru 12/31/2014. Amendments extended the contract through 04/30/2016 and increased it in the amount of \$1,550,000.00.

### NEW PROPOSAL JUSTIFICATION:

The contract is necessary to maintain delivery and postal service for mail-order prescriptions. UPS Mail Innovations is a high-volume mailing service provider offering an efficient and effective way of delivering to prescriptions to our patients.

### TERMS OF REQUEST:

This is a request to execute contract number H16-25-072 in an amount not to exceed \$2,901,000.00, as needed, for a period of twenty-four (24) months from 05/01/2016 thru 04/30/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

Request #  
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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Shirin Muzaffar, M.D., Chairman, of the Division of Pulmonary Medicine, ICU		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Executive Medical Director	
<b>DATE:</b> 04/05/2016		<b>PRODUCT / SERVICE:</b> Product - Ventilators	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Carefusion, Yorba Linda, CA	
<b>ACCOUNT:</b> 717-897-540		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$2,000,000.00	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> One-time Capital Purchase		<b>CONTRACT NUMBER:</b> H16-76-064	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

No prior contract history for this product.

### NEW PROPOSAL JUSTIFICATION:

This request is for the replacement of the currently depreciated ventilators. They are no longer being manufactured and replacement parts will become increasingly difficult and costly to obtain. The advancement of current technology offers new means to ventilate our most critically ill patients. Standard of care includes mechanical ventilation throughout transport that the mobile units offer and the full variety of modes are necessary to provide safe and efficient care. Twenty-five (25) units will be purchased, (3) will be MRI compatible.

### TERMS OF REQUEST:

This is a request to execute contract number H16-76-064 in an amount not to exceed \$2,000,000.00, as needed, for a one-time Capital purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO:

  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:

  
John Jay Shannon, M.D., Chief Executive Officer

**WITHDRAWN**

**Request #**

**9**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Samuel Williams, Executive Director, Facilities		<b>EXECUTIVE SPONSOR:</b> <i>LED</i> Karen S. Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 04/08/2016	<b>PRODUCT / SERVICE:</b> Service - Fire Suppression, Extinguisher, and Alarm System Testing		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Simplex Grinnell, LP, Addison IL		
<b>ACCOUNT: FISCAL IMPACT NOT TO EXCEED:</b> 890-450                      \$917,031.00		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 04/30/2019		<b>CONTRACT NUMBER:</b> H16-25-075	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

Contract number H12-72-007 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 09/05/2012 in the amount of \$196,661.70 for the period from 10/01/2012 through 09/30/2015. The contract provided testing of suppression systems, re-certifications of chemical extinguishing systems, valves, pumps and pipe systems throughout the Stroger Hospital campus. Amendments to this contract extended the term through 03/31/2016 and increased the not to exceed amount to \$640,371.82 for the addition of Provident, Oak Forest Health Center, ACHN and CORE.

**NEW PROPOSAL JUSTIFICATION:**

A RFP was posted to identify competitive proposers for provision of regular testing and certification of the secondary fire suppression system, fire pumps and extinguishers, and monitoring of the fire alarm systems for CCHHS. The RFP evaluation committee recommended a contract award to Simplex Grinnell.

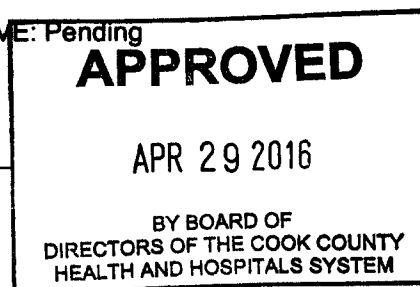
**TERMS OF REQUEST:**

This is a request to execute contract number H16-25-075 in an amount not to exceed \$917,031.00, as needed, for a period of thirty-six (36) months from 05/01/2016 through 04/30/2019, with an option to extend for two (2) additional one (1) year terms.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
 Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
 John Jay Shannon, M.D., Chief Executive Officer



**Request #**  
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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Sam Williams, Executive Director, Facilities		<b>EXECUTIVE SPONSOR:</b> <i>KSD</i> Karen S. Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 03/18/2016	<b>PRODUCT / SERVICE:</b> Product & Service - Dish Machine & Kitchen Epoxy Flooring (Equipment, Implementation, Full Turn-Key)		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Wight Company, Darien IL		
<b>ACCOUNT:</b> 717-897-521		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$795,120.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> One-time Capital purchase		<b>CONTRACT NUMBER:</b> H16-76-062	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

There is no prior contract history for this product.

### NEW PROPOSAL JUSTIFICATION:

The contract is for the procurement of a dish machine implementation and services to replace and remove the current dish machine equipment at John H. Stroger Hospital. Additionally, the contractor will remove an old floor and install a new kitchen floor. The flight-type dish machine is updated with innovative technology and water, energy, chemical and labor saving features. The features solve the challenges of warewashing performance – utilities, labor management, cleaning performance, solid management, life cycle management and chemical optimize.

### TERMS OF REQUEST:

This is a request to execute contract number H16-76-062 in an amount not to exceed \$795,120.00, as needed, for a one-time Capital purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

CCHHS Deputy CEO: *Douglas L. Elwell*

Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO: *John Jay Shannon*

John Jay Shannon, M.D., Chief Executive Officer

Request #

11

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Bashar Attar, M.D., Ph.D., Medical Division Chairman Shirin Muzzafar, M.D., Chair, Pulmonary		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Executive Medical Director	
<b>DATE:</b> 04/11/2016		<b>PRODUCT / SERVICE:</b> Product – Medical Instrumentation, Various Scopes	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Olympus America, Center Valley, PA	
<b>ACCOUNT:</b> 897-362		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$792,048.18	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> One-time Capital Purchase		<b>CONTRACT NUMBER:</b> H16-76-077	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (3)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

The Cook County Health and Hospitals System (CCHHS) Board approved contract number H15-76-083 for the purchase of additional medical instrumentation laparoscopes, cytosopes, bronchoscopes, laryngoscopes, and monitors on 06/26/2015 in the amount of \$3,654,271.14.

### NEW PROPOSAL JUSTIFICATION:


This contract provides for the purchase of additional scopes from Olympus Corporation to supplement the original purchases. This purchase includes (2) radial scopes, (2) linear scopes and endoscopes and (1) processor necessary for processing and sterilization in Endoscopy. Also (6) bronchoscopes are required for Respiratory Therapy at John H. Stroger, Jr. Hospital.

### TERMS OF REQUEST:

This is a request to execute contract number H16-76-077 in an amount not to exceed \$792,048.18, as needed, for a one-time purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
12

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Barbara Pryor, Deputy Chief of Human Resources		<b>EXECUTIVE SPONSOR:</b> Gladys Lopez, Chief of Human Resources	
<b>DATE:</b> 04/04/2016		<b>PRODUCT / SERVICE:</b> Service- Human Resources Case Management System	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Carminati Consulting, Chicago IL	
<b>ACCOUNT:</b> 890-186		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$627,638.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 04/30/2019		<b>CONTRACT NUMBER:</b> H16-25-073	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (5)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

No prior history for this service.

**NEW PROPOSAL JUSTIFICATION:**

This request will provide software and professional services to implement a centralized Human Resources Case Management solution which will provide the ability to automate, track, record and manage employee interactions with Human Resources. It provides a common repository and knowledge base, an end to end solution to manage issues from conception to resolution. It also provides the ability to manage staff workload, performance real-time reports and dashboards.

**TERMS OF REQUEST:**

This is a request to execute contract number H16-25-073 in an amount not to exceed \$627,638.00, as needed, for a thirty-six (36) month period from 05/01/2016 thru 04/30/2019.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS Deputy CEO:

Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:

John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
13

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Executive Medical Director	
<b>DATE:</b> 04/05/2016		<b>PRODUCT / SERVICE:</b> Product - Cardiovascular Ultrasounds	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> GE Healthcare, Wauwatosa, WI	
<b>ACCOUNT:</b> 717-897-540		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$600,000.00	<b>GRANT FUNDED /RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> One-time Capital Purchase		<b>CONTRACT NUMBER:</b> H16-76-066	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> [SOLE SOURCE]		

### PRIOR CONTRACT HISTORY:

No prior contract history.

### NEW PROPOSAL JUSTIFICATION:

This request is for the replacement of (3) echocardiogram systems that are (13) years old and are at end of life, (2) at Stroger and (1) at Oak Forest. The echocardiogram system in Pediatric Cardiology is beyond its useful life and is shared with Adult Cardiology.

The system at Oak Forest is (11) years old and is at end of life no longer supported by GE. A new Echo machine and workstation will reduce costs by decreasing the need for frequent repairs and replacements of parts and will reduce revenue loss resulting from Echo service interruption that prompts patients to go outside of CCHHS for service.

### TERMS OF REQUEST:

This is a request to execute contract number H16-76-066 in an amount not to exceed \$600,000.00, as needed for a one-time Capital purchase.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS CEO:

  
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO:

  
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM


Request #

14

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Joanne Marcichow-Dulski, Laboratory Director		<b>EXECUTIVE SPONSOR:</b>  Karen S. Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 04/06/2016		<b>PRODUCT / SERVICE:</b> Product - Quality Controls Materials for Chemistry Laboratory	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Bio-Rad Laboratories, Redmond, WA	
<b>ACCOUNT:</b> 897-278		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$585,923.43	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/01/2015 thru 11/30/2018		<b>CONTRACT NUMBER:</b> H15-73-141	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>			
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source			

**PRIOR CONTRACT HISTORY:**

No prior contract for this product.

**NEW PROPOSAL JUSTIFICATION:**

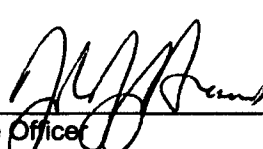
Vendor will provide quality controls materials used in the Department of Pathology Chemistry Laboratory. This is a regulatory requirement used to monitor the accuracy of the results of all assay.

**TERMS OF REQUEST:**

This is a request to execute contract number H15-73-141 in an amount not to exceed \$585,923.43, as needed, for a period of thirty-six (36) months from 12/01/2015 through 11/30/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
15

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Joanne Marcichow-Dulski, Laboratory Director		<b>EXECUTIVE SPONSOR:</b> <i>Yes</i> Karen S. Duncan, M.D., Interim Chief Operating Officer , Hospital Based Services	
<b>DATE:</b> 04/04/2016		<b>PRODUCT / SERVICE:</b> Service - Renal Biopsies, Professional Consultations, and Special Immunohistochemical Staining	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Rush University Medical Center, Chicago, IL	
<b>ACCOUNT:</b> 897-278		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$504,441.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 04/30/2019		<b>CONTRACT NUMBER:</b> H15-25-121	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>			
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source			

### PRIOR CONTRACT HISTORY:

Contract number H13-73-007 was approved by the Cook County Health and Hospitals System (CCHHS) Board on 12/13/2013 in the amount of \$336,294.00 for a twenty-four (24) month period from 01/01/2014 thru 12/31/2015. An amendment was approved to extend the contract through 04/30/2016.

### NEW PROPOSAL JUSTIFICATION:

Renal biopsies are performed for clinical diagnoses purposes. Rush Medical Laboratories is the sole provider of these tests. They have the expertise and resources to perform them and the proximity of their laboratories to Stroger allows fresh specimens to be received and processed immediately.

### TERMS OF REQUEST:

This is a request to execute contract number H15-25-121 in an amount not to exceed \$504,441.00, as needed, for a period of thirty-six (36) months from 05/01/2016 through 04/30/2019.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

**WITHDRAWN**

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**16**

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> <i>KSD</i> Karen S. Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 04/13/2016		<b>PRODUCT / SERVICE:</b> Service - 1 <sup>st</sup> Floor Central Registration Project	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Paul Borg Construction Company, Chicago, IL	
<b>ACCOUNT:</b> FISCAL IMPACT NOT TO EXCEED: \$407,625.00		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 10/31/2016		<b>CONTRACT NUMBER:</b> H16-25-080	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> Comparable Government Procurement		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY: (SOLE SOURCE)</b>		

**PRIOR CONTRACT HISTORY:**

No prior history for this service.

**NEW PROPOSAL JUSTIFICATION:**

This request is for Paul Borg Construction Company a Job Order Contractor (JOC) to complete all needed general contractor work for the Central Registration area project at John H. Stroger Jr. Hospital. The construction is required to reconfigure the central registration area as a way to improve operations in the areas of patient satisfaction, patient flow, staff productivity, point-of-service revenue capture and operational performance and efficiencies.

**TERMS OF REQUEST:**

This is a request of to execute contract number H16-25-080 in an amount not to exceed \$407,625.00, as needed, for a period of six (6) months from 05/01/2016 thru 10/31/2016.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Request #****17**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
Rothstein CORE Center •



# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Claudia M. Fegan, M.D., Executive Medical Director	
<b>DATE:</b> 04/06/2016		<b>PRODUCT / SERVICE:</b> Service - MUSE/MARS System Hardware and Software Maintenance	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> GE Healthcare, South Burlington, VT	
<b>ACCOUNT:</b> 897-442		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$302,000.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 04/30/2019		<b>CONTRACT NUMBER:</b> H16-73-016	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> GPO (5)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

Contract number H13-73-026 with GE Medical Systems was approved by the Cook County Health and Hospitals System (CCHHS) Board on 02/28/2013 in an amount not to exceed \$185,373.46 for the period from 05/01/2013 through 04/30/2016. The contract was amended to increase the scope and the amount to a new total of \$261,115.21.

### NEW PROPOSAL JUSTIFICATION:


The MUSE/MARS system stores all data and images for our non-invasive stress/holter and EKG studies. The GE Healthcare Software Support Agreement is intended to provide full-service repair and maintenance, which includes upgrades, updates, and preventive maintenance.

### TERMS OF REQUEST:

This is a request to execute contract number H16-73-016 in an amount not to exceed \$302,000.00, as needed, for a period of thirty-six (36) months from 05/01/2016 through 04/30/2019.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:   
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
18

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Samuel Williams, Executive Director, Facilities		<b>EXECUTIVE SPONSOR:</b> <span style="float: right;">KSD</span> Karen S. Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 04/11/2016	<b>PRODUCT / SERVICE:</b> Service - Inspection, Maintenance, and Repairs of Fuel Tanks		
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Accurate Tank, North Aurora, IL		
<b>ACCOUNT:</b> 897-450 Stroger 898-450 Oak Forest HC <div style="text-align: right;">Total      \$255,720.00</div>		<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 04/01/2016 - 03/31/2018		<b>CONTRACT NUMBER:</b> H16-72-076	
X	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (2)		
	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

Contract number H13-25-0078 was executed in an amount not-to-exceed \$78,365.00 for the period 03/01/2014 through 02/28/2015 for services at Oak Forest Health Center. Amendments extended the term through 03/30/2016.

**NEW PROPOSAL JUSTIFICATION:**

There were two (2) complete proposals in response to this RFP. This is for inspection, cleaning, maintenance, and repairs of fuel tanks at John H. Stroger, Jr. Hospital and Oak Forest Health Center.

**TERMS OF REQUEST:**

This is a request to execute contract number H16-72-076 in an amount not-to-exceed \$255,720.00, as needed, for a twenty-four (24) month period from 04/01/2016 through 03/31/2018.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

APPROVED

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

CCHHS Deputy CEO:   
 Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
 John Jay Shannon, M.D., Chief Executive Officer

**Request #**  
**19**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> Samuel Williams, Executive Director, Facilities		<b>EXECUTIVE SPONSOR:</b> <i>KSD</i> Karen S. Duncan, M.D., Interim Chief Operating Officer, Hospital Based Services	
<b>DATE:</b> 04/06/2016		<b>PRODUCT / SERVICE:</b> Service - Preventive Maintenance and Repair Services for Cooling Tower and Chiller System for Provident Hospital	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> Carrier United Technologies Corporation, Farmington, CT	
<b>ACCOUNT:</b> 891-449		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$223,000.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 04/30/2019		<b>CONTRACT NUMBER:</b> H16-72-063	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> RFP (3)		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

**PRIOR CONTRACT HISTORY:**

No prior contract history.

**NEW PROPOSAL JUSTIFICATION:**

Maintenance of chillers has been under original manufacturer warranty prior to this period. Vendor will be responsible for professional repair and maintenance, required oil, refrigerant, and labor to keep the cooling tower, chiller system and all associated equipment in good operating condition at Provident Hospital.

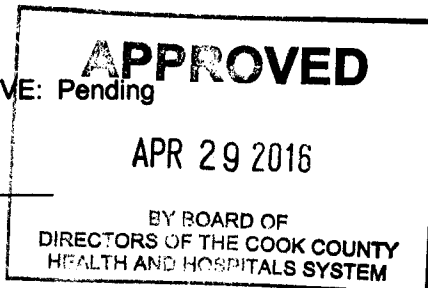
**TERMS OF REQUEST:**

This is a request to execute contract number H16-72-063 in an amount not to exceed \$223,000.00, as needed, for a thirty-six (36) month period from 05/01/2016 through 04/30/2019.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO: *Douglas L. Elwell*  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO: *John Jay Shannon*  
John Jay Shannon, M.D., Chief Executive Officer




**Request #**  
**20**

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.  
Rothstein CORE Center •

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Ekerete Akpan, Chief Financial Officer 	
<b>DATE:</b> 04/07/2016		<b>PRODUCT / SERVICE:</b> Product & Service – Cashiering System Upgrade	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> N. Harris Corporation d/b/a System Innovators, Inc., Jacksonville, FL	
<b>ACCOUNT:</b> 897-362		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$212,512.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/01/2016 thru 12/31/2017		<b>CONTRACT NUMBER:</b> H16-25 078	
<input checked="" type="checkbox"/>	<b>COMPETITIVE SELECTION METHODOLOGY:</b> Comparable Government Procurement		
<input type="checkbox"/>	<b>NON-COMPETITIVE SELECTION METHODOLOGY:</b>		

### PRIOR CONTRACT HISTORY:

No prior contract history.

### NEW PROPOSAL JUSTIFICATION:

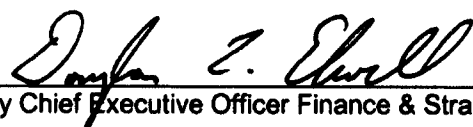
This is a request for software licenses and professional services to implement iNovah ERM an enterprise cashiering and collection solution and its updates. System Innovators will use its extensive revenue management experience, customer knowledge and industry expertise to facilitate the implementation and delivery of the software and services. The vendor currently has other contracts with Cook County Government for their cashiering system.

### TERMS OF REQUEST:

This is a request to execute contract number H16-25-078 in an amount not to exceed \$212,512.00, as needed, for a period of twenty (20) months from 05/01/2016 thru 12/31/2017.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

CCHHS Deputy CEO:

  
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:

  
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
21

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Revised 03/01/2011

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>SPONSOR:</b> N/A		<b>EXECUTIVE SPONSOR:</b> Donna R. Hart, Chief Information Officer, CCHHS <span style="float: right;">DRH</span>	
<b>DATE:</b> 04/11/2016		<b>PRODUCT / SERVICE:</b> Service – Maintenance and Support of Time and Attendance System	
<b>TYPE OF REQUEST:</b> Execute Contract		<b>VENDOR / SUPPLIER:</b> ASC Systems, LLC., Batavia, IL	
<b>ACCOUNT:</b> 890-441		<b>FISCAL IMPACT NOT TO EXCEED:</b> \$168,000.00	<b>GRANT FUNDED / RENEWAL AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 06/01/2016 thru 05/31/2017		<b>CONTRACT NUMBER:</b> H16-25-053	
<b>COMPETITIVE SELECTION METHODOLOGY:</b>			
<input checked="" type="checkbox"/> <b>NON-COMPETITIVE SELECTION METHODOLOGY:</b> Sole Source			

**PRIOR CONTRACT HISTORY:**

A request to execute contract number H14-25-024 in an amount not to exceed \$168,000.00 was approved by the CCHHS Board on 05/30/2014 for a period of twelve (12) months from 06/01/2014 thru 05/31/2015. An amendment extending the contract from 06/01/2015 thru 05/31/2016 was approved by the CCHHS Board on 05/29/2015 in the amount of \$168,000.00.

**NEW PROPOSAL JUSTIFICATION:**


This request will allow CCHHS to renew for an additional year with no increase in service cost or changes to the service level currently in place. The service covers the maintenance of the installed software and hardware that supports the time and attendance application that is utilized throughout the CCHHS system.

**TERMS OF REQUEST:**

This request is to execute contract number H16-25-053 in an amount not to exceed \$168,000.00, as needed, for a twelve (12) month period from 06/01/2016 thru 05/31/2017.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

CCHHS CFO:   
Douglas L. Elwell, Deputy Chief Executive Officer Finance & Strategy

CCHHS CEO:   
John Jay Shannon, M.D., Chief Executive Officer

**APPROVED**

APR 29 2016

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Request #  
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Cook County Health and Hospitals System  
Finance Committee Meeting Minutes  
April 22, 2016

ATTACHMENT #3

# Cook County Health & Hospitals System

## Finance Committee : March 2016 Financials

Finance Committee Meeting: March 2016

1

# Financial Statements

Finance Committee Meeting: March 2016

2



# Income Statement : March-16 Actuals vs. Budget (in thousands)

	Year-To-Date		
	Actual	Budget	Variance
<b>Operating Revenue</b>	527,639	506,797	4.1%
<b><u>Operating Expenses</u></b>			
Salaries & Benefits	246,362	226,891	8.6%
Supplies	40,323	41,499	-2.8%
Purchased Services, Rental / Other	286,340	284,216	0.7%
Insurance Expense	8,187	7,870	4.0%
Depreciation	8,959	8,959	0.0%
Utilities	4,221	4,987	-15.4%
<b>Total Operating Expenses</b>	594,392	574,422	3%
<b>Operating Margin</b>	(66,753)	(67,625)	-1%
<b>Operating Margin %</b>	-13%	-13%	-5%
<b>Non Operating Revenue</b>	61,235	61,235	0%
<b>Net Income/(Loss)</b>	(5,518)	(6,390)	14%

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# Income Statement : March-16 vs. March-15 (in thousands)

	Acute Care		CountyCare		Cermak		Public Health		Eliminations		Total	
	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015	2016	2015
<b>Operating Revenue</b>	83,426	50,641	84,552	105,910	-	-	12	93	(15,095)	(4,837)	152,895	151,807
<b><u>Operating Expenses</u></b>												
Salaries & Benefits	55,264	52,386	140	203	5,459	4,846	1,027	868			61,890	58,303
Supplies	9,335	5,578	2,213	12,977	735	159	11	31	(2,213)	(1,525)	10,081	17,220
Purchased Services, Rental / Other	7,769	11,186	78,500	85,567	585	113	46	93	(12,882)	(3,312)	74,018	93,647
Insurance Expense	1,771	1,298	(25)	(100)	185	124	32	31			1,963	1,353
Depreciation	2,223	2,525	-	-	16	20	1	1			2,240	2,546
Utilities	1,046	1,384	3	-	2	-	11	9			1,062	1,393
<b>Total Operating Expenses</b>	<b>77,408</b>	<b>74,357</b>	<b>80,831</b>	<b>98,647</b>	<b>6,982</b>	<b>5,262</b>	<b>1,128</b>	<b>1,033</b>	<b>(15,095)</b>	<b>(4,837)</b>	<b>151,254</b>	<b>174,462</b>
<b>Operating Margin</b>	6,018	(23,716)	3,721	7,263	(6,982)	(5,262)	(1,116)	(940)	-	-	1,641	(22,655)
<b>Operating Margin %</b>	<b>7%</b>	<b>-47%</b>	<b>4%</b>	<b>7%</b>	<b>0%</b>	<b>0%</b>	<b>-9300%</b>	<b>-1011%</b>			<b>1.1%</b>	<b>-15%</b>
<b>Non Operating Revenue</b>	<b>8,189</b>	<b>12,210</b>	<b>11</b>	<b>47</b>	<b>6,982</b>	<b>5,935</b>	<b>234</b>	<b>316</b>	<b>-</b>	<b>-</b>	<b>15,416</b>	<b>18,508</b>
<b>Net Income/(Loss)</b>	<b>14,207</b>	<b>(11,506)</b>	<b>3,732</b>	<b>7,310</b>	<b>-</b>	<b>673</b>	<b>(882)</b>	<b>(624)</b>	<b>-</b>	<b>-</b>	<b>17,057</b>	<b>(4,147)</b>

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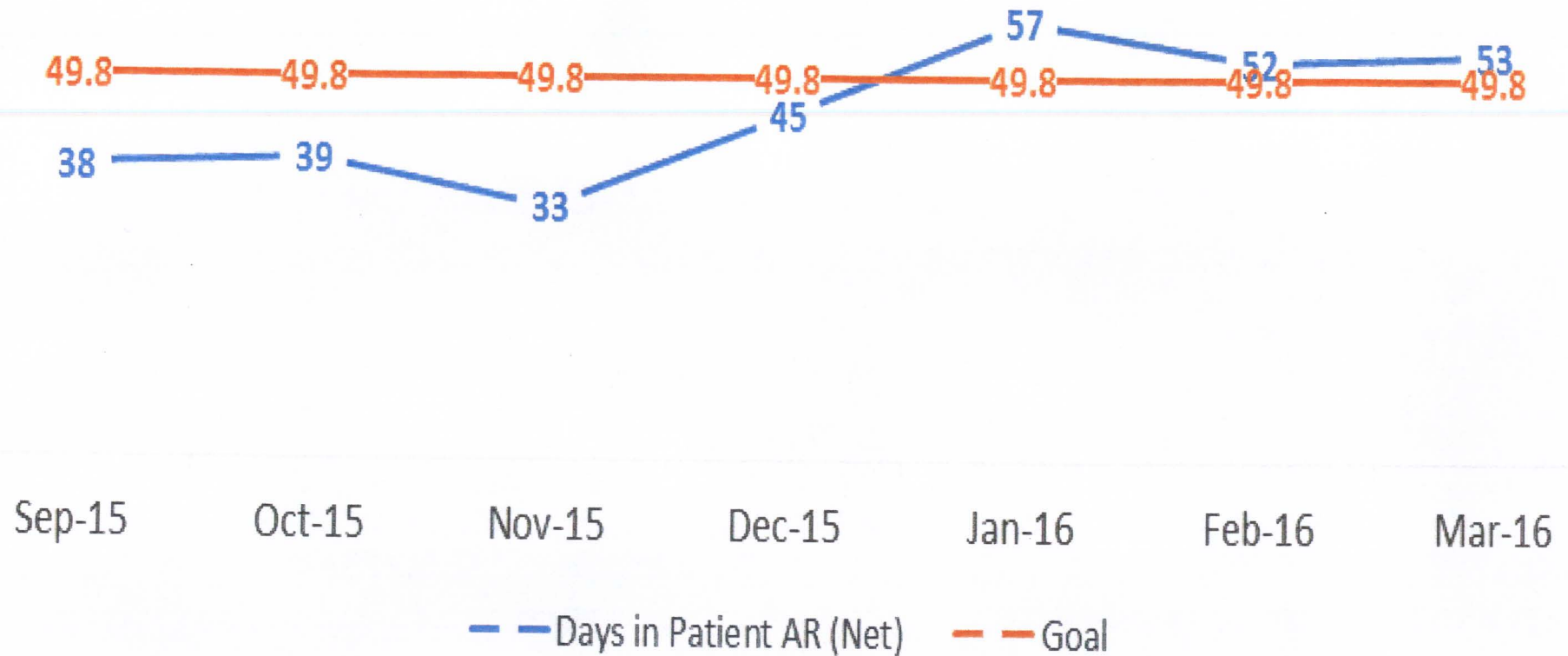
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# Ratios / Analysis

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## NET DAYS IN ACCOUNTS RECEIVABLE

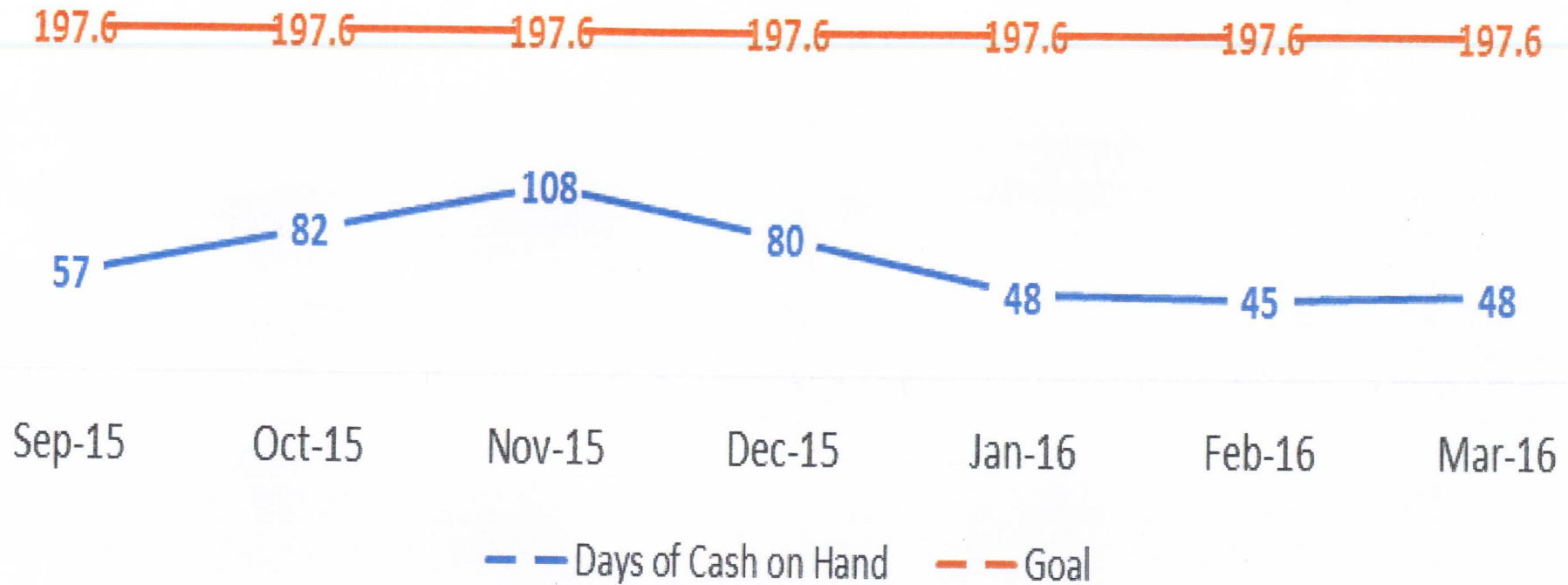


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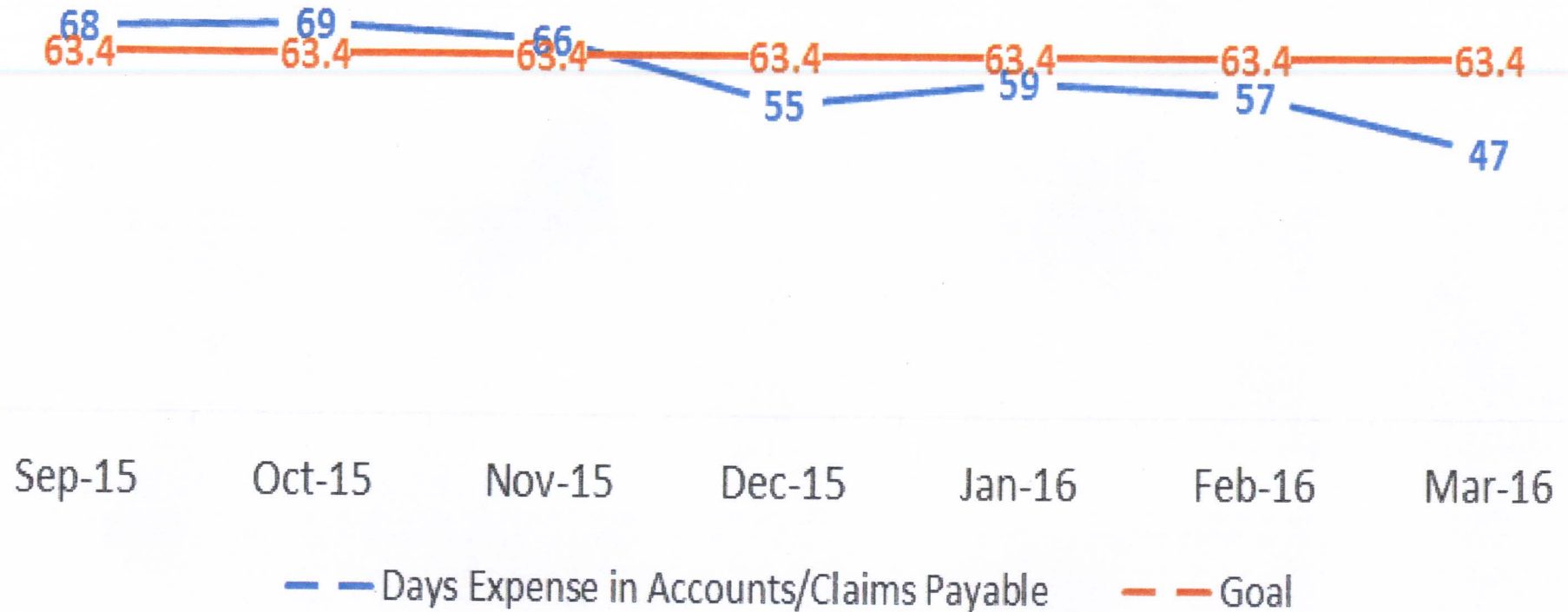
## DAYS OF CASH ON HAND



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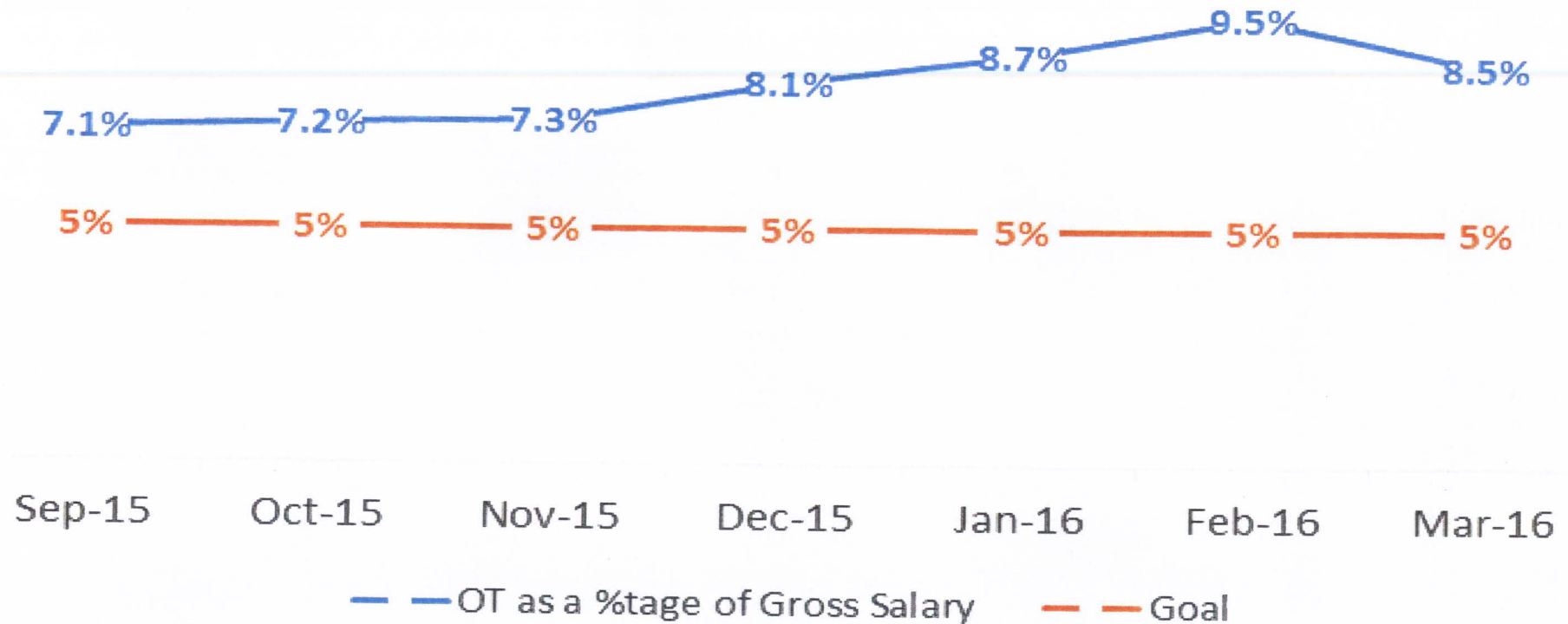
## DAYS EXPENSE IN ACCOUNTS/CLAIMS PAYABLE



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## OVERTIME AS A PERCENTAGE OF GROSS SALARY



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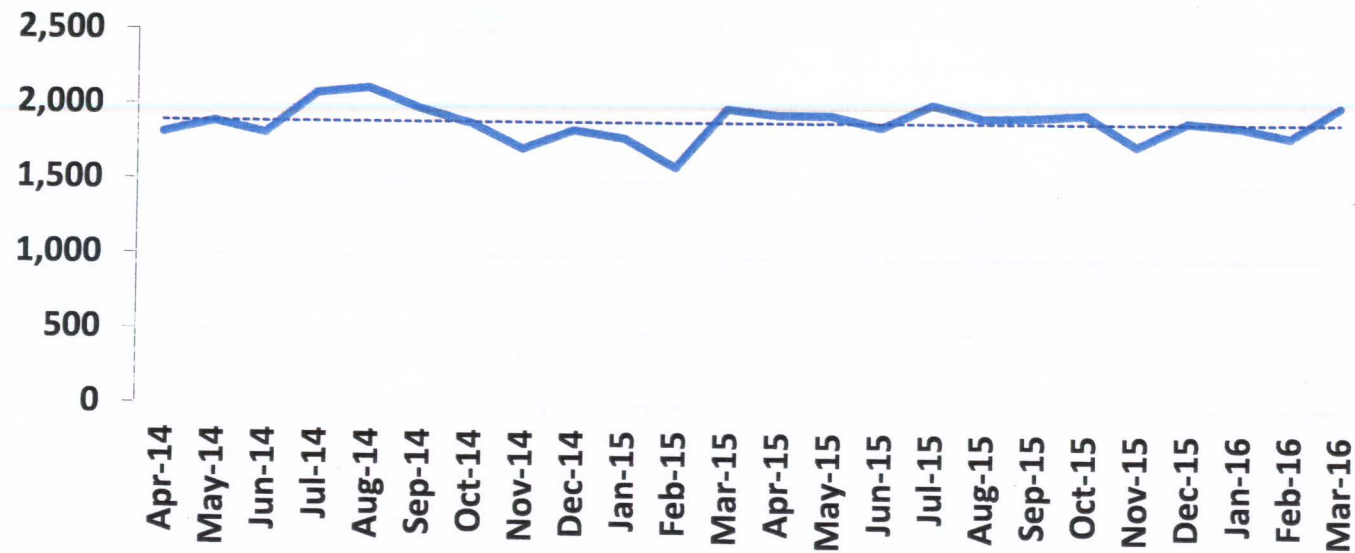
# Volumes / Stats

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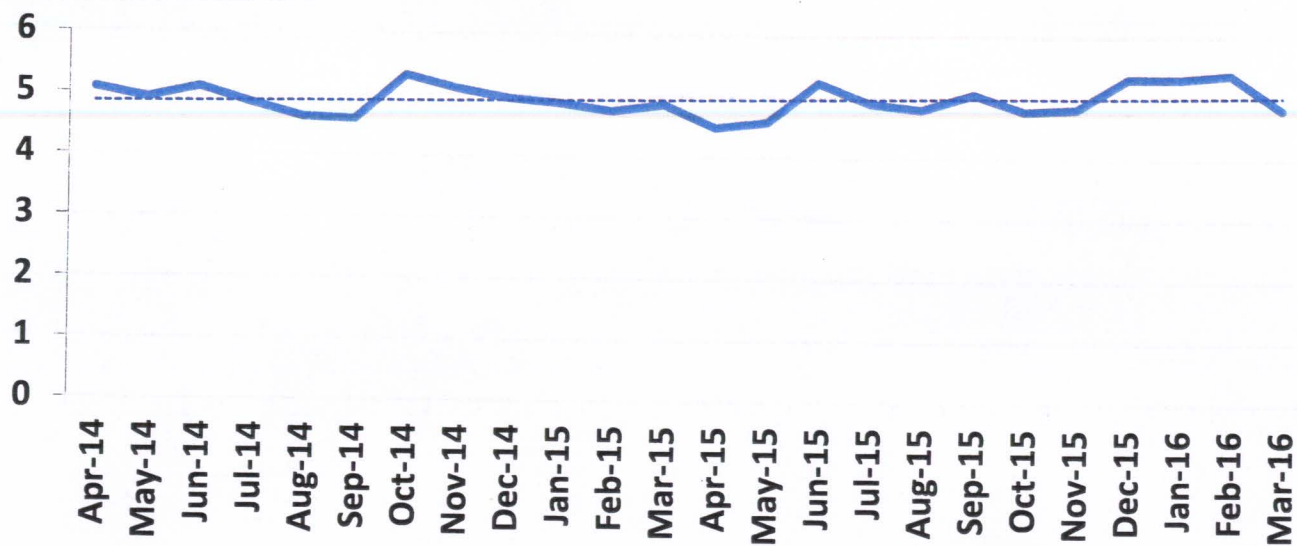


## Total Inpatient Discharges- 24 month trend



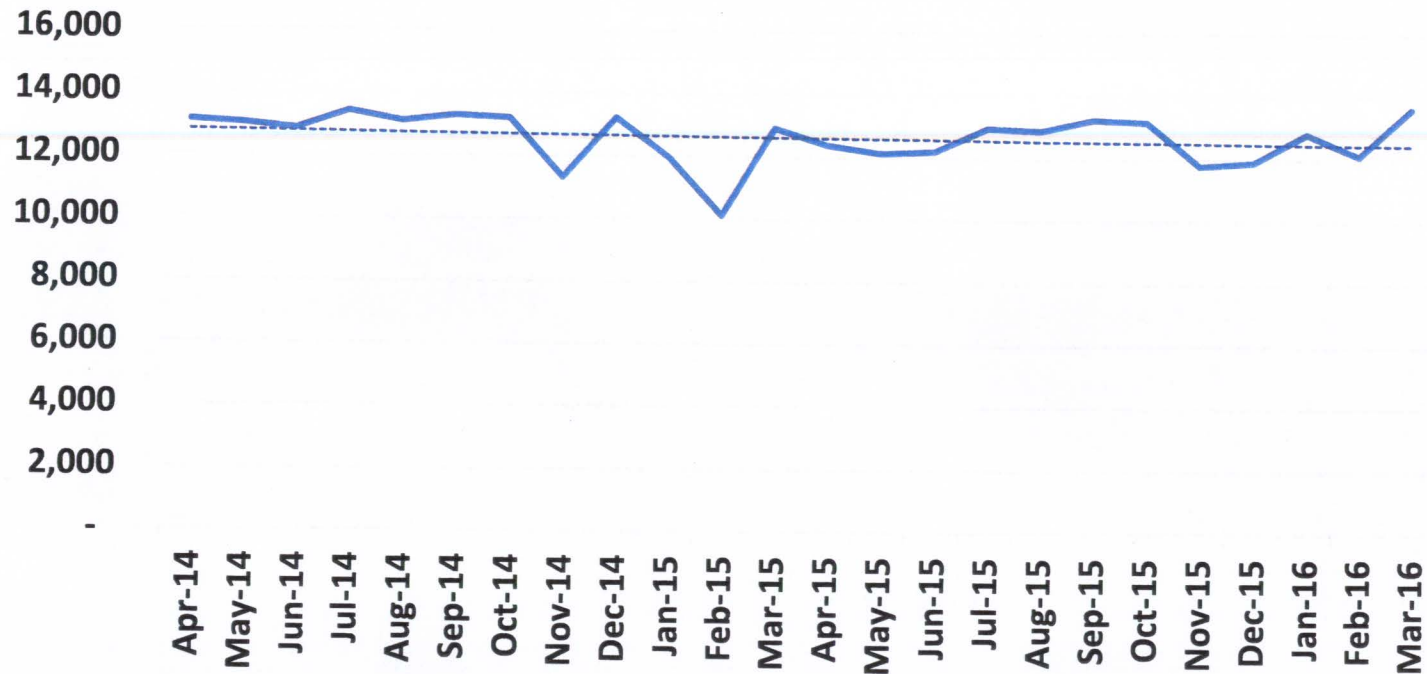
\*includes PICU & Nursery

## Average LOS- 24 month trend



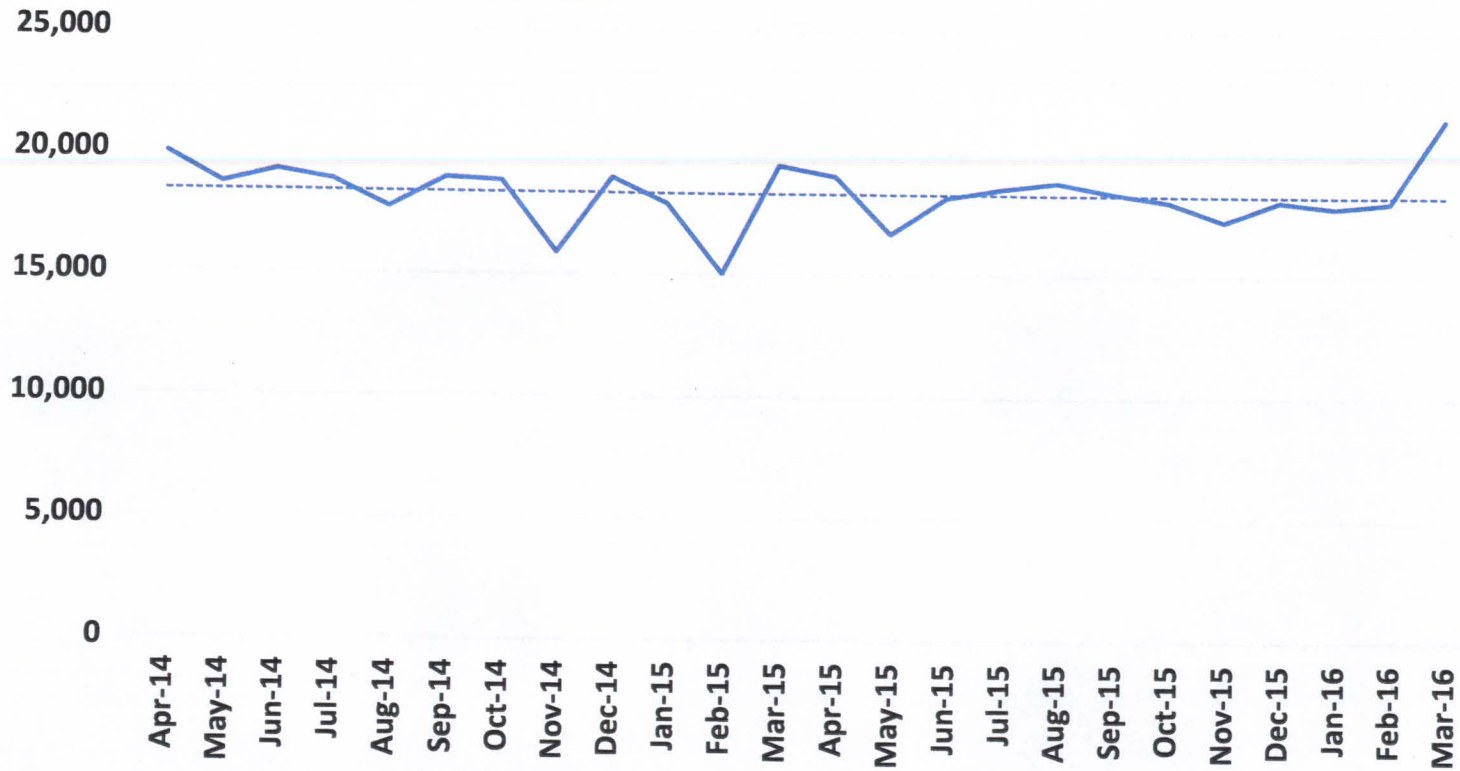
\*includes PICU & Nursery, hourly census

## Total Emergency Room Visits - 24 month trend

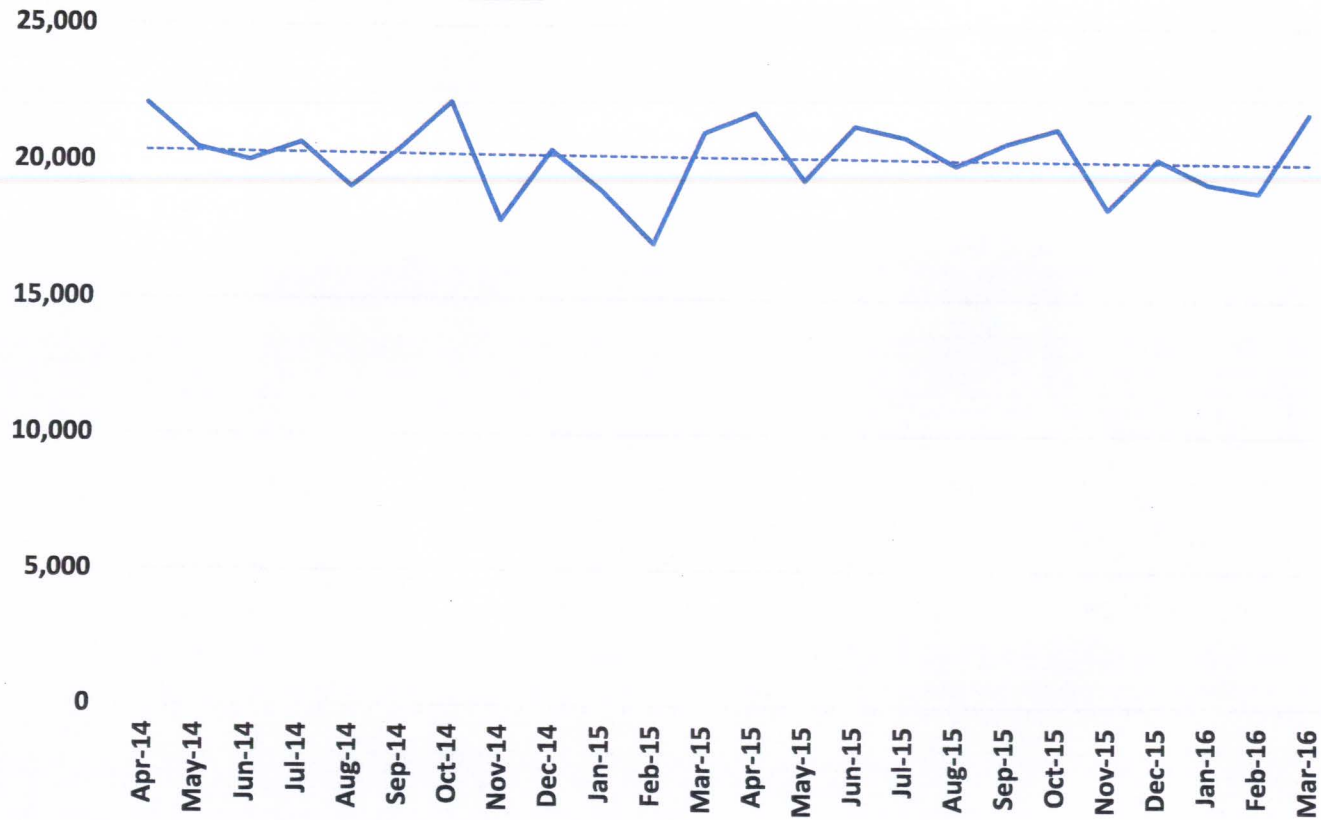


\*includes Adult, Peds and Trauma

# Primary Care Provider Visits 24 month trend



# Specialty Care Provider Visits 24 month Trend



## Total Provider Visits 24 month trend

